



National Extension Association of Family & Consumer Sciences Policies & Procedures Manual

Revised February 2026

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AWARDS

RULES APPLICABLE TO ALL AWARDS:

1. NEAFCS members will not be permitted to pay dues for past years in order to extend the years of membership.
2. Affiliates may submit the following number of applications for awards, as related to paid Active State Affiliate membership on December 31. This applies to all awards, including the Distinguished Service and Continued Excellence awards, as well as program and communication awards.

Number of Active Paid Members	Number of Allowable Awardees
1-50	1
51-100	2
101-150	3
151-200	4
201 - and up	5

3. In the case of team awards, the team leader must be a NEAFCS member and have had a principle role in the production and development of the program. Members will receive the type of recognition designated for that award and non-members will receive certificates.
4. Recipients of any award may not receive the same award in two consecutive years.
5. National Award winners will be asked to submit an electronic copy of their awards for display on the NEAFCS website.
6. Awards that include a partial scholarship to attend Annual Session must be used the year the award is received. The scholarship will be given in the form of a credit toward the cost of a full-time registration fee for NEAFCS Annual Session (no checks will be issued). If the applicant is not able to attend Annual Session the year the award is received, the scholarship will be forfeited but the award certificate will still be given to the recipient. In the case of team awards, the scholarship will be given to the individual who completed the online award application (team leader). It will be the responsibility of the team leader to compensate other team members per agreement by the team. If the team leader is not able to attend Annual Session they may designate in writing, one (1) other team member (whose name appears on the original online award application) to receive the partial scholarship to attend Annual Session the year the award is received.

DISTINGUISHED SERVICE AWARD:

Recipients must have a minimum of 10 years' membership in NEAFCS and have attended at least two Annual Sessions.

CONTINUED EXCELLENCE AWARD:

Recipients of the Continued Excellence Award must have a minimum of 12 years' membership in NEAFCS, attended three Annual Sessions and have been a DSA recipient. The number of awards allowed a state/territory is based on the state/territory active members as of December 31.

EXTENSION EDUCATOR OF THE YEAR AWARD

Recipient must have received the DSA and Continued Excellence Awards and attended four Annual Sessions.

GREENWOOD FRYINGER AWARD

Recipients must have been a member of NEAFCS for five years or less.

PAST PRESIDENT'S NEW PROFESSIONAL AWARD

The New Professional award winner must attend Annual Session the year the award is received.

FINDER'S FEE AWARDS SPONSOR PROGRAM

Any paid NEAFCS active, affiliate or life member may submit the name of a potential award sponsor. Individuals will receive a finder's fee of a \$50 scholarship to Annual Session for each company or individual they refer that becomes an award sponsor. The intent of the finder's fee is to provide contact with companies or individuals that already know individual members who would be possible award sponsors for new or existing award categories.

FINDER'S FEE GUIDELINES

1. Members must submit, in writing, the full company (or individual's) name, address, phone number, and name of a company representative, if available. Also, the type of award for which they think this is a potential sponsor. No phone call referrals will be accepted. Information should be sent to Vice President for Awards and Recognition.
2. NEAFCS reserves the right to establish communication with the companies and to negotiate award category, guidelines, monetary amount, etc.
3. Members may make an initial personal contact with potential sponsors, but must submit in writing, their intent to make a contact, along with the company name, address, phone number and person to be contacted.
4. Referrals are accepted according to the postmark date. If the same company and/or individual are referred separately by two or more members, the member with the earliest postmark will be entitled to the scholarship.
5. Finder's fee will be an Annual Session scholarship in the amount of \$50, awarded the first year the award is sponsored.
6. Members will not be entitled to a finder's fee scholarship, if the potential sponsor who was submitted does not follow through with the financial sponsorship of an NEAFCS award.

BOARD MEETINGS

GENERAL RULES

1. Only members of the Executive Board (officers and regional director(s)) can make motions and vote. The Affiliate Liaison(s) may not vote.
2. If an elected officer cannot attend a meeting of the Board due to illness, family death, or other crisis, the Board Member may vote by proxy.

ELECTRONIC VOTING PROCEDURE

1. E-mail voting will be limited to time sensitive items. Pertinent information related to the motion (e.g. contracts, bills, etc.) will be distributed to all Board Members for their review.
2. Motion is made and seconded (sender obtains second before submitting motion to electronic mailing list, includes the name of the person who seconded the motion with the original motion). Date and time zone should be included in the motion.
3. Motion is sent to Board Members for discussion by the President.
4. Board members notify President of receipt of message/motion.
5. Discussion of motion will be conducted using the listserv e.g. sent to all members. A maximum of seven business days will be allowed for discussion before calling for a vote.
6. The President will summarize the discussion and call for the vote.
7. Board members will have up to three business days to submit their vote.
8. President will send a message concerning the outcome of the voting.
9. Motion and outcome will be affirmed at the Executive Board Meeting and recorded in the minutes.

WINTER BOARD AND MID-YEAR BOARD MEETINGS

1. It is suggested that the board meet in-person at either the Winter board meeting, which is usually held in December or January, or during the Mid-year board meeting which is usually held in April or May. The meeting that is not scheduled to be in-person will be held via web conferencing. The President determines dates and location of the in-person Board Meeting. Executive Board members, Historian, Host Liaisons shall prepare a progress report of activities since the last meeting for Winter and Mid-Year Board meetings.

ANNUAL SESSION BOARD MEETING

1. The Executive Board shall meet prior to the opening of the Annual Session.
2. The Executive Board members shall give annual reports and present recommendations for the next year.

POST ANNUAL SESSION BOARD MEETING

In addition to the continuing and new members of the Executive Board, those attending shall include the immediate Past President. Outgoing officers shall not be expected to attend the meeting unless notified in advance by the presiding officer.

BOARD MEETINGS VIA CONFERENCE CALL

Additional meetings of the Executive Board may be called at the discretion of the President. These meetings will be held via conference or video call.

COMMITTEES

COMMITTEE MEMBERSHIP

1. The committee structure of NEAFCS includes Standing Committees, Special Committees, and Ad Hoc Committees.
2. All Committees and Subcommittees are encouraged to have a balanced and diverse representation of members. (Balance of members, number, and complexity of tasks).
3. Vice Presidents are encouraged to make recommendations for appointment of non-board representatives from the pool of members on their appropriate committee.
4. NEAFCS President is an ex-officio member of all committees except the nominating committee.

GENERAL GUIDELINES/REQUIREMENTS

1. Articles for NEAFCS official publications are to be generated/solicited by committee members in each Vice President's committee. Vice President for Member Resources and committee will have overall coordination and oversight responsibility for articles from all committees and work with the National Office to publish *The Journal of NEAFCS*.
2. The Secretary will have overall coordination and oversight responsibility for articles from all committees and work with the National Office to publish the NEAFCS electronic newsletter.
3. Each committee should have a Chair, Chair-Elect, and Apprentice to provide opportunities for leadership roles. Unless specified, the committee will select the Committee Chair and Chair-Elect.
4. Costs for committee work shall be paid within budget guidelines. If the committee desires additional funding, it is recommended that they apply for an Endowment Grant. If the committee is unable to receive funding through an Endowment Grant, funding requests can be sent to the Vice President to be reviewed by the board for approval. Committees should not solicit funds from internal or external sources, groups, etc. without board permission.
5. Vice Presidents should be future oriented and creative in coordinating the work for their committee and not be restricted by the tasks listed.

6. Members may serve on any committee for multiple terms. Due to the limited number of committees, multiple Subcommittees within each committee will allow opportunities for a member to be involved in many different ways and provide a leadership ladder to the position of Vice President.
7. Committee members are not required to attend Annual Session but have the opportunity to be linked to their committee meeting electronically or other modes of communication.
8. Electronic communications should be used for committee/subcommittee work as much as possible.
9. Each State/Territory Affiliate must have one Awards Chair or identify one person to receive all information regarding awards. Otherwise, awards information will be sent to the State/Territory President.
10. Executive Board should act on and submit approved public affairs resolutions to appropriate legislators.
11. Committee membership enrollment is open year-round.
12. NEAFCS Committees and Vice Presidents who need additional members to support the plan of work activities during the year may recruit those members and have them posted to Committees and Subcommittee lists at that time the individuals are recruited for the remainder of the year.

STANDING COMMITTEES

By-laws Committee: shall be composed of one representative from each region, Immediate Past President, Secretary (chair), and a member at large. Non-officer members shall serve a two-year staggered term. The By-laws Committee is appointed by the President and shall be responsible for:

- ❖ Reviewing the bylaws;
- ❖ Developing proposed revisions for consideration by the membership. A parliamentarian will review final proposed bylaws before presenting to the membership.

Finance/Investment Committee: shall be composed of the Treasurer (chair), Immediate Past Treasurer, President, Vice President for Awards and Recognition, Vice President for Professional Development, President-elect, Immediate Past President, and two representatives from each region who meet one of the following criteria; previously served as an Affiliate President and Treasurer or served as Treasurer of a professional organization or has appropriate educational background or training. Non-officer members shall serve a two-year staggered term (Treasurer would serve 2 years as Treasurer, 2 years as immediate Past Treasurer). The Finance/Investment Committee is appointed by the President and shall be responsible for:

- ❖ Preparing the budget for fiscal year January 1 through December 31,
- ❖ Presenting the budget to the membership at Annual Session,
- ❖ Making recommendations to the board on financial matters of the organization,
- ❖ Oversees all NEAFCS investments,
- ❖ To monitor and direct investments of monies in both the awards fund and the investment fund

- in order to meet the goals and objectives of each fund as outlined by NEAFCS,
- ❖ To move monies ONLY with written consent of no fewer than eight (8) Committee members for the Treasurer to bring committee consensus to the Board for a vote,
- ❖ To report, in writing, to the NEAFCS Board and membership at the Business Meeting during Annual Session,
- ❖ To communicate yearly by quarterly conference calls, electronic mail, and US postal service.

Endowment Committee: The Endowment Committee has 6-12 members including active and life members, two National Past Presidents, the Immediate Past President and the Treasurer.

- Terms will be 3 years.
- Members will be appointed by the President (preferably at the board meeting prior to Annual Session)
- Members may serve 2 terms.
- Committee will include at least two representatives from each of the regions.
- Committee member terms begin at the close of Annual Session each year; a meeting at annual session will include both incoming and outgoing members.
- A committee rotation schedule will be established and maintained to ensure staggered rotation of membership and continuity of operations.

The Endowment Committee Chair will be selected from current Endowment Committee members. The Chair will be appointed by the President with input from committee members. The Endowment Committee Chair will serve a 2-year term with the possibility of serving 2 terms. A person's term on the committee may be extended by one year if needed to allow completion of their term as Committee Chair. The Endowment Committee Chair term will be opposite that of the NEAFCS Treasurer. To promote smooth transition, a Chair-Elect will be selected from within the Endowment Committee at least one year prior to the completion of term of the current Chair.

Duties. The Endowment Committee will make recommendations to the NEAFCS Board about all aspects of the NEAFCS Endowment, including, but not limited to:

- Promoting member awareness of the Endowment;
- Soliciting additional funds for the Endowment;
- Providing appropriate recognition of donors;
- Disbursing funds for the benefit of members, through procedures outlined by the committee and approved by the Board;
- Providing input to the investment committee regarding Endowment investment goals and decisions.

The NEAFCS Endowment was approved as part of the 2001-2004 NEAFCS Strategic Plan, and is held by the NEAFCS Educational Awards Fund, which is a 501(c)(3) organization. Endowment donations and expenditures are reported as separate line items within the Fund. The goal of \$300,000 by 2009 was set in 2004. The kick-off for the Endowment was in 2004 in Nashville.

Levels of donors:

- Topaz – up to \$99

- Turquoise – \$100-\$499
- Amethyst – \$500-999
- Opal – \$1000-4999
- Sapphire – \$5000-\$9999
- Diamond – Over \$10,000

Donation in the Diamond category may designate specific endowed projects within NEAFCS awards or program upon the approval of the NEAFCS Board. Gifts of cash or marketable securities from an individual, a family foundation, or life insurance, are also donation options.

Procedures. Endowment contributions are received by the National Office, which sends a tax receipt and standard thank you message immediately. When donors have pledged recurring contributions, the national office will send an appropriately-timed reminder and invoice. The National Office will provide the committee chair with an updated report of contributions and pledges monthly or upon request. Committee chairs/members will send an additional thank you to each donor within approximately one month.

Use of Funds. In 2017, a funds transfer authorized by the Board brought the Endowment balance over \$300,000, and established the endowment as fully-funded. From then forward, as long as the Endowment principal is maintained, a portion of Endowment earnings may be used for targeted projects as recommended by the Endowment Committee and approved by the Board. The Endowment *principal* is defined as the total of all contributions ever received to the Endowment. In the unlikely event the account balance ever slips below the principal due to poor investment performance, no disbursements may be made until the balance has returned to a level above the principal. The amount available for disbursement each year will be recommended by the Investment Committee in accordance with the NEAFCS Investment Policy Statement and approved by the Board.

Annual proposals for Endowment funding may be submitted by NEAFCS committees, Affiliates or two or more individual members. Proposals must focus on innovative ideas in the areas of leadership/professional development, awards & recognition, public issues, and access, engagement and outreach, or other areas consistent with the NEAFCS vision and mission. The Endowment committee solicits proposals at least annually through a process approved by the Board, then reviews proposals and makes funding recommendations to the Board.

Credentials Committee: shall be chaired by a second year Regional Director and include the four Regional Directors and a member from each region who is not serving as a voting delegate. The Credentials Committee is appointed by the President and shall be responsible for:

- ❖ Securing and preparing a list of delegates and alternates. This can be done by a first year Regional Director.
- ❖ Verifying and checking voting delegates during the Annual Session and Awards business meetings – See the Regional Director and the Annual Business meeting sections for procedures.

Site Review Committee: shall be chaired by the Immediate Past President, and include the President, President-elect, Vice President for Professional Development, Regional Directors,

and the Executive Director (ex-officio) or conference planner, or others as designated by the President. The committee's tasks include:

- ❖ Review bids to determine the site of future Annual Session according to rotation schedule by regions: Central, Southern, Eastern, & Western.
- ❖ Select future site and present recommendations to the Executive Board for approval.

Public Affairs Committees: shall be under the leadership of the Vice President for Public Affairs and structured into committees to achieve the goals of the strategic plan and focus on priorities of the Executive Board and the diverse membership, with special emphasis on current public policy and legislative issues. The total committee will have a recommended range of 30-60 members. Committee members will consist of a diverse representation from all regions.

Committees may include but are not limited to:

- ❖ Education
- ❖ Advocacy
- ❖ Marketing and Communications

Member Resources Committees: shall be under the leadership of the Vice President for Member Resources and structured into committees to achieve the goals of the strategic plan and focus on priorities of the Executive Board and the diverse membership, with special emphasis on services and activities that encourage action participation of all members will consist of a diverse recommendation range of 40-50 members. Committee members will consist of a diverse representation from all regions. Committees may include but are not limited to:

- ❖ Membership & Life Members
- ❖ Mentorship & Leadership
- ❖ Access, Engagement and Outreach
- ❖ The Journal Editorial

Awards and Recognition Committees: shall be under the leadership of the Vice President for Awards and Recognition and structured into committees to achieve goals of the strategic plan and focus on priorities of the Executive Board and the membership, with special emphasis on recognition and accomplishments of members. The total committee will have a recommended range of 30-50 members. Committee members will consist of a diverse representation from all regions. Committees may include but are not limited to:

- ❖ Awards Sponsorship and Support
- ❖ Awards Ceremony
- ❖ Awards Training

Professional Development Committees: shall be under the leadership of the Vice President for Professional Development and structured into committees to achieve goals of the strategic plan and focus on the priorities of the Executive Board and membership, with special emphasis on coordinating diverse educational opportunities. The total committee will have a recommended range of 30-40 members. Committee members will consist of a diverse representation from all regions. Committees may include but are not limited to:

- ❖ Program Development
- ❖ Webinars

Annual Session Planning Committee: purpose is to generate the overall plan for the Annual Session. The planning committee consists of the Vice President for Professional Development (Chair), President, President-Elect, National Office Executive Director, National Office Conference Planner or designee, Regional Director of the Host Region, up to three (3) Affiliate Liaison(s), and up to Two (2) additional people invited at the President's discretion (may include, Affiliate President, or other National Office Staff or past liaisons). The Annual Session pre-site visit is limited to the Vice President for Professional Development, Affiliate Liaisons, and Conference Planner. Duties and responsibilities are:

- ❖ Review the NEAFCS Policy & Procedures – Administrative Manual and Annual Session Handbook
- ❖ Plan/Develop the schedule for the Annual Session
- ❖ Select speakers
- ❖ Select special event venues
- ❖ Select in-depth sessions
- ❖ Work with the National Office to prepare budget, and determine registration fee subject to the approval of the NEAFCS board.

SPECIAL COMMITTEES

National Nominating Committee: shall be composed of two members elected yearly from each of the four regions at the Regional Business Meetings and the Immediate Past President as the chair. The Chair serves as a non-voting member except in the case of a tie. It is recommended that candidates for the nominating committee have 1) Attended at least one Annual Session, 2) Served in Affiliate or National Leadership positions, 3) Served on National Committees, See page 67 for National Nominating Committee Duties.

National Office Performance Evaluation Committee: shall be composed of the Past President as Chair, President, President Elect, Treasurer, and Vice President for Member Resources. Evaluations should be sent as appropriate for the National Office review to be completed at the Pre-Board Annual Session (prior to board transition). The Executive Director will receive oral and written evaluation. The National Office committee shall be responsible for annual:

- ❖ Reviewing and monitoring services to ensure that they are effective and efficient.
- ❖ Making recommendations to the Board regarding management company contract and responsibilities.

JCEP's PILD Planning Committee: representatives shall be the Vice President for Public Affairs and an active Public Affairs committee member appointed by the president in consultation with the Vice President of Public Affairs. Both are two-year terms. The Public Affairs committee member is appointed in the alternate year of the election of the Vice President for Public Affairs. The first year of their term, the Vice President for Public Affairs participates in the planning committee meeting. In the second year of their term, a Public Affairs committee member shall participate in the planning committee meeting for continuity on the committee since there will be a turnover in the public affairs position. NEAFCS shall pay the expenses for

the two official PILD planning committee members to attend the PILD Conference, as well as the current NEAFCS President and President-Elect in accordance with travel policy.

JCEP's ELC Planning Committee: representatives shall be the Regional Directors. Regional Directors will serve on the planning committee during their first year (approximately March of their first year through February of their second year) and attend ELC during their second year. NEAFCS shall pay for the expenses for the two official ELC Planning Committee members to attend the ELC Conference, as well as the current NEAFCS President and President-Elect.

Even Years	Odd Years
Central – Serve on Planning Committee	Central – Attend ELC
Eastern – Attend ELC	Eastern – Serve on Planning Committee
Southern – Serve on Planning Committee	Southern – Attend ELC
Western – Attend ELC	Western – Serve on Planning Committee

President's Council: representatives shall be the President, President-Elect, Immediate Past-President, Treasurer, and NEAFCS Executive Director. This council serves as an advisory committee for the President and President-Elect and facilitates communication between the National Board Officers. This council must follow the Policy and Procedures Manual when decisions/motions must be made. Decisions made by the council will be communicated to the board.

AD HOC COMMITTEES

The President shall appoint an Ad Hoc Committee as the need arises to carry out a specific task with a short term responsibility. Ad-Hoc Committees will be clearly defined with mission/purpose and timeline.

ALLIANCE MEETING DUTIES & REPRESENTATION

The Alliance for Family and Consumer Sciences (FCS) – NEAFCS will participate in the Alliance for FCS, a national partnership for the promotion and advocacy for FCS professionals, in their monthly meetings. The Annual Meeting of the Alliance is held in conjunction with the American Association of Family and Consumer Sciences Annual Meeting. The President will attend AAFCS in person with the purpose of representing NEAFCS at the Annual Meeting of the Alliance.

NEAFCS will participate as a sponsor of the Alliance for FCS by paying a yearly sponsorship. The sponsorship level will be determined by the Board.

American Association of Family and Consumer Sciences (AAFCS) – NEAFCS will have representation at AAFCS Annual Meeting by the President or their designee. The purpose of attending AAFCS is to network and participate in the FCS Alliance Annual Meeting. If AAFCS provides a complimentary exhibit booth, NEAFCS can agree to participate as an exhibitor and

the NEAFCS representative will be responsible for staffing the booth.

NEAFCS Representation on JCEP Board and National Committees

JCEP Extension Leadership Conference (ELC): The Extension Leadership Conference is attended by NEAFCS President, President-Elect and the two second year Regional Directors. During the conference, time is provided for two NEAFCS meetings. The second year Regional Directors plan and conduct these meetings with input from the NEAFCS Board. The Regional Directors are responsible for topics and/or brainstorming questions. The President is given an allotted time to address NEAFCS members (agenda will be provided by Regional Directors). The second year Regional Directors report to the NEAFCS Board after the Leadership Conference.

Public Issues Leadership Development Conference (PILD): PILD is attended by the NEAFCS President, President-Elect (optional), Vice President for Public Affairs and an NEAFCS member appointed to the PILD Planning Committee. Time is given for one Association Meeting. The Vice President for Public Affairs is responsible for this meeting with input from the Board and President. During the Association Meeting, the current Impact Statements are shared with members present.

JCEP Executive Board: The President-Elect, President, Immediate Past President and Past Immediate Past President will serve as delegates to JCEP Executive Board, based on JCEP policy. The President-Elect will assume JCEP Executive Board position as scheduled by JCEP, typically in the Spring, at which time the Past Immediate Past President will conclude their service to the JCEP Executive Board. The Past Immediate Past President will not be a member of the NEAFCS Executive Board and will not attend NEAFCS Executive Board Meetings.

NEAFCS Executive Board Liaisons: As needed the President will appoint Liaisons from outside organizations to the NEAFCS Executive Board for the purpose of information sharing, public issues coordination or project planning. Board liaisons will be non-voting members and will not attend in-person board meetings or board Executive Sessions. Liaisons may include but are not limited to: Annual Session liaisons, USDA NIFA, APLU-ECOP, and AAFCS. Liaisons Appointments will end with the President term. It will be at the discretion of the new president to reappoint the liaisons, appoint new liaisons or discontinue the liaisonship.

NEAFCS Liaisons: Should the need arise for any NEAFCS member to be represented to outside organizations with a liaison. The President will appoint, and the Executive Board will confirm a liaison for one term of service defined by the outside organization. If the organization does not have a defined term of service or has an indefinite term of service, the liaison will be appointed for the term of the President. When appointing Liaisons, the President should first consider members of the President's Council, followed by Executive Board Members and then National Committee Chairs and Past Presidents with subject matter expertise. Liaisons will submit quarterly and Annual Activity Reports to the Board and will brief the board on Activities as needed.

DEADLINE DATES

An item postmarked or electronically submitted by the specified date will be accepted as having met the deadline.

Deadlines for respective actions are as follows:

AFTER ANNUAL SESSION

- ❖ Submit all bills and reimbursements to National Office within 30 days after Annual Session
- ❖ Executive Board will host trainings with Affiliate Officers. These trainings will be held post-Annual Session and will be a continuation of the meetings held onsite.

OCTOBER

- ❖ Impact Report Submission Form will open by mid-October.

NOVEMBER

- ❖ Engage NEAFCS members to submit a proposal for consideration for the PILD Conference prior to the designated deadline, typically in November.
- ❖ Regional Directors will send an email to their region the first week of November with a check-list and/or important update of what they can expect in the coming year
- ❖ JCEP Leadership Conference Scholarship Application announced as early in November as possible but no later than the last Monday in November

DECEMBER

- ❖ All expense vouchers for the fiscal year must be submitted to the National Office by December 1st
- ❖ Affiliate Annual reports are due to National Office by December 31st
- ❖ JCEP Leadership Conference Scholarship applications due to President-Elect by December 15th (preference given to first time attendees) with extension to February for remaining scholarships
- ❖ PILD First Timer Scholarship Application announced in mid-December
- ❖ Financial records close for fiscal year review and/or audit on December 31st
- ❖ Committee membership enrollment is open year-round. All Affiliate dues are due to the National Office by December 31st

JANUARY

- ❖ Membership dues must be paid by December 31 to qualify for awards and nominations.
- ❖ Bid to host Annual Session due January 1 to National Office three years hence (preferred but will accept at any time if bids are needed)

FEBRUARY

- ❖ PILD scholarship applications due to Vice President of Public Affairs by February 1st
- ❖ Impact Statement Reports due via online submission form by February 1st
- ❖ Showcase of Excellence or Concurrent Session applications due to the Vice President for Professional Development by January 31
- ❖ JCEP Leadership Conference Scholarships due to President-Elect by February 1st
(remaining scholarships without first time preference given)

MARCH

- ❖ Committee Action Plans are due to the President-Elect by May 1st. Committee chairs-elects should submit completed action plans to Vice President/Board Liaison prior to this date. The Board Liaison will submit all completed Action Plans to the President-Elect.)
- ❖ Applications for all awards are due to Vice President of Awards and Recognition by March 15th

APRIL

- ❖ Journal articles due April 1st
- ❖ Budget requests from the board and committees are due to the Treasurer for next year's budget consideration by May 1st.
- ❖ Committee Action Plans are due to the President-Elect by May 1st.

MAY

- ❖ Resolutions and Bylaw proposals due to By-laws Committee Chair by May 1st
- ❖ Facilitate the selection of the recipient of Friend of NEAFCS and Hall of Fame Awards by May 1st
- ❖ First Timer Annual Session Scholarship deadline will be set for May of each year (when offered)
- ❖ Applications (credentials) for Officers and Regional Directors due to National Nominating Committee Chair (Immediate Past President) by May 1st
- ❖ Vice President of Public Affairs to secure PILD committee Member Representative for upcoming two-year term (only odd years).
- ❖ Endowment Grant proposals are due May 15th of each year.

July

- ❖ Current membership lists sent to Regional Directors for distribution to State Affiliates for review by July 1st (to assist with delegate process)

AUGUST

- ❖ August 1st is the final date to receive additional membership dues from State Affiliates to be counted towards voting delegate numbers
- ❖ Final delegate count will be provided to the Regional Directors by August 15th to be distributed to state /territory affiliates to assign final voting delegates (from National

Office to Regional Directors)

- ❖ Annual Board Reports due for Annual Business Meeting reporting by August 15th (or at least 45 days prior to the commencement of the Annual Session)
- ❖ August 31st is the final date to finalize voting delegates

DUTIES AND QUALIFICATIONS OF OFFICERS

PRESIDENT

TERM OF OFFICE

- ❖ One year immediately following the year of serving as President-Elect.
- ❖ In the situation of a vacancy, this position will be filled as stated in the Bylaws.

QUALIFICATIONS

Qualifications must be met at the time in which the candidate is installed.

- ❖ Have met the qualifications of President-Elect

DUTIES OF THE PRESIDENT

- ❖ Give administrative guidance and direction to the structure and programming of the Association.
- ❖ Work with the Association Officers and Regional Directors in coordinating their efforts in carrying out the organization's objectives and programs.
- ❖ Preside at Executive Board and Association business meetings.
- ❖ Appoint committees as provided in the By-laws and Policies and Procedures.
- ❖ Serve as an ex-officio member of all committees except Nominating Committee.
- ❖ Review all expense vouchers for payment as submitted by the National Office.
- ❖ Serve as a member of the Annual Session Program Planning Committee.
- ❖ Serve on the National Office Committee.
- ❖ Serve on the Finance/Investment Committee.
- ❖ Strengthen public relations and maintain cooperative relations with other organizations.
- ❖ Appoint a Historian for the Association.
- ❖ Exercise all powers and duties pertaining to the office of President.
- ❖ Serve on JCEP Executive Board (Joint Council of Extension Professionals).
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Perform responsibilities not delegated or assigned to another officer.
- ❖ Will preside over at least two web based meetings with Affiliate Presidents each year to inform leadership of association business.
- ❖ Be thoroughly familiar with the following:
 - a. By-laws, standing rules, rules of order, mission statements
 - b. Minutes of the last five years
 - c. President's files
 - d. Nominating Committee duties
 - e. JCEP Policies and Procedures

f. Board Policies and Procedures

- ❖ Reply to invitations for NEAFCS representation at meetings of other organizations. Refer to Board Policies and Procedures. If it is impossible for the President to attend, arrangements may be made for representation by the Executive Board member or committee chair. If the request for NEAFCS representation is from organizations other than those specified in Board Policies and Procedures and does not include the opportunity to make a formal presentation, the invitation should be declined. The NEAFCS budget needs to be carefully considered before consenting to attend meetings. If the meeting is attended by another representative, a written report of the participation at the meeting should be sent to the President immediately following the meeting.
- ❖ Ensure the National Office has secured appropriate insurance needs for the board of directors.
- ❖ Reviews materials for approval of publication.
- ❖ Work closely with the Vice President for Professional Development, Affiliate Liaison(s), and National Office Staff on plans for the Annual Session.
- ❖ Correspond with the Executive Board as necessary to keep board members informed on Association business.
- ❖ Send a copy of all correspondence to President-Elect.
- ❖ Budget requests from the board and committees are due to the Treasurer for next year's budget consideration by May 1st.
- ❖ Work with Treasurer to prepare budget.
- ❖ Review duties annually and submit recommended changes to the Policy Manual to the President-Elect.
- ❖ Consult legal counsel as needed.
- ❖ The President or other designated board member based on rotation will also attend the AAFCS Annual Meeting with participation in the FCS Alliance meetings.
- ❖ The President should obtain 3-4 proposal reviewers for JCEP ELC (when needed).
- ❖ Coordinate with National Office sending/mailing of publications to Presidents of other Extension associations.
- ❖ The President is the only official NEAFCS representative designated to sign contracts on behalf of the association (hotel contracts, Annual Session contracts, etc.)
- ❖ Secure a Parliamentarian for the Annual Session.
- ❖ Upon the notification of the death of a National Past President, a memorial contribution of \$100 from the operating fund will be coordinated to the Past Presidents' category of the Awards Fund.
- ❖ Prepare messages for NEAFCS electronic newsletter and publications according to schedule.
- ❖ The President in consultation with the VP of Public Affairs shall appoint a member of either the Public Affairs Education or Advocacy committee to serve on the PILD Planning Committee (after the completion of the PILD Meeting in even years). This member shall participate in any planning meetings, starting in the odd year post PILD, and shall attend the following two PILD Conferences (held in the following/odd numbered year and even numbered year).

- ❖ Facilitate selection of the recipient of the Friend of NEAFCS and Hall of Fame Awards. Arrange for plaques for recipients that is to be paid for from Public Affairs Marketing budget. Submit Friend of NEAFCS and Hall of Fame biographies to web page manager under the respective links.
- ❖ Arrange for reimbursement of one night's lodging and Annual Session banquet cost for Friend of NEAFCS Award recipient. Arrange for reimbursement of one night's lodging for Hall of Fame recipient(s).
- ❖ Attend JCEP Executive Board meetings as needed.
- ❖ Ensure you are familiar with the President's Report that is due at the end of your Immediate Past President term. Begin collecting information as needed.

FOLLOWING ANNUAL SESSION

Make committee appointments as needed.

OCTOBER

- ❖ Make plans for the Annual Session Planning Committee Meeting. Work with National Office Staff, Vice President for Professional Development, and Affiliate Liaison for meeting plans.
- ❖ Confirm arrangements for in-person board meeting, coordinating with National Office.
- ❖ Make arrangements for Mid-Year Board meeting. Set date and time and announce to Board Members.
- ❖ Work with Regional Director to solicit host affiliate bids for Annual Session according to rotation schedule.

DECEMBER

- ❖ Plan and prepare for Winter Board meeting. Preside at Winter Board meeting.

JANUARY OR FEBRUARY

- ❖ Plan Association Night Out for PILD
- ❖ Attend the Joint Council of Extension Professionals (JCEP ELC) meeting (as well as President-Elect and two senior Regional Directors). Prepare report for meeting based on agenda provided by Regional Directors.
- ❖ Plan for Association portion of the Extension Leadership Conference, plan and lead Association Night Out event (if offered), and participate in the Extension Leadership Conference.

APRIL

- ❖ Develop agenda for Mid-Year Board meeting. Prior to the meeting send a copy of the agenda to all Executive Board members and other invited participants.
- ❖ Attend PILD Conference, to share NEAFCS Impact Statements, and conduct association meeting in coordination with the VP of Public Affairs.
- ❖ Lead Association Night Out during PILD.
- ❖ Prepare a report of the President's activities since Winter Board.

MAY

- ❖ Preside at Mid-Year Board meeting.
- ❖ Confer with the Secretary and Executive Director to determine board actions to be sent to Affiliate Presidents and published in NEAFCS electronic newsletter.

JUNE

- ❖ Based on rotation, attend AAFCS to network with potential exhibitors and participate in the Family & Consumer Science Alliance meetings.
- ❖ Attend Joint Council of Extension Professionals summer board meeting. Prepare reports for meetings.
- ❖ Appoint one of the second year term Regional Directors to serve as the chair of the Credentials Committee.

JULY

- ❖ Approve Annual Session program prior to printing.
- ❖ Issue invitations to the Annual Session. Refer to the board policies and procedures.
- ❖ Send invited guests a copy of Annual Session registration materials/electronic link.
- ❖ Work with National Office Staff to finalize Executive Board reservations for Annual Session.

AUGUST

- ❖ Contact Board Members, NEAFCS Representatives, and guests indicating date, time, and location of Board meetings held during the Annual Session. Explain the NEAFCS travel reimbursement policies.
- ❖ Invite officer candidates to the pre-Annual Session Board meeting to observe.
- ❖ Confer with National Office and Vice President for Professional Development to determine hospitality companies and exhibitors to receive recognition from the Association. Refer to board policies and procedures. Request the Vice President for Professional Development to provide the national office with information to have plaques engraved.
- ❖ Write Annual Report and see that Annual Report (to membership) is written and distributed.
- ❖ Remind Executive Board members to submit an annual report to the National Office for the report to membership/annual report.
- ❖ Remind Affiliate Presidents to submit an annual report to the National Office for their yearly report.

SEPTEMBER

- ❖ See that all assignments have been completed from the Mid-Year Board Meeting including committees appointed for Annual Session prior to Annual Session.
- ❖ Develop and send the agenda for all meetings held during the Annual Session to Executive Board and NEAFCS representatives.

- ❖ Prepare the President's message to be given during the Annual Session.

ANNUAL SESSION

- ❖ Preside at Pre-Annual Session Board meeting.
- ❖ Preside at Opening Session and Annual Business Meetings.
- ❖ Assume all responsibilities pertaining to the office of President.
- ❖ Reserve a guest section at Annual Session in lieu of individual recognition (optional- depends upon the Program Committee).
- ❖ Meeting with incoming President to review duties of the office. Send President's files to new President.

Each set of materials should include the following for the Annual Business Meeting:

Annual Business Meeting Agenda	President
Credentials Report	Regional Director
Annual Meeting Rules	President
Financial Statement	Treasurer
Proposed Operating & Proposed Awards Fund Budget	Treasurer
Resolutions	Bylaws Committee Chair
Officer Candidate Profiles	Chair of Nominating Committee
Bylaw Changes	Bylaws Committee Chair
Annual Report	President-Elect
Minutes of the previous year Annual and Awards Business Meetings	Secretary
Other items as needed	

DUTIES & QUALIFICATIONS OF PRESIDENT-ELECT

TERM OF OFFICE

- ❖ The President-Elect shall be elected annually to serve for one year as President-Elect and shall serve the following year as President or until a successor has been elected (as stated in bylaws).
- ❖ In the situation of a vacancy, this position will be filled as stated in the Bylaws.

QUALIFICATIONS

Qualifications must be met at the time in which the candidate is installed.

- ❖ Must have served on the Association's Executive Board.
- ❖ Attended three or more Annual Sessions.
- ❖ Should have served as Affiliate President and one term on the national board or two terms on national board prior to applying for the President Elect position.

DUTIES OF THE PRESIDENT-ELECT

- ❖ Be responsible for implementing the Strategic Plan.
- ❖ Perform all the duties of the office of the President in the event of absence, disability, or at the request of the President.
- ❖ Serve on JCEP Executive Board based on the JCEP policy.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Work closely with the Annual Session Planning Committee and National Office for meeting during Presidency.
- ❖ Read and review the Policies and Procedures Manual and the current Strategic Plan. Become familiar with the NEAFCS Bylaws, Standing Rules, and Rules of Order.
- ❖ Serve as a coordinator of the Association's Action Plans and review to align with the current Strategic Plan. Responsible for compiling the Action Plans of all Vice Presidents and distributing it to the Executive Board. Send an electronic version of Action Plans to NEAFCS National Office to post on the website by July 1st.
- ❖ Keep the Policies and Procedures Manual and Administrative Manual current and notify the appropriate person(s) of changes.
- ❖ Coordinate the JCEP Leadership Conference Scholarship Application each year. Work with the National Office to ensure this is sent out by the designated deadline.
- ❖ Serve as a member of the Annual Session Program Planning Committee if requested.

- ❖ Serve on the Site Review Committee for future annual sessions
- ❖ Assume all duties assigned by the President.
- ❖ Attend to correspondence promptly.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ Work with the National Office to order the President's plaque and Board Awards to present at the Annual Session.
- ❖ Select a gift from the Board for the NEAFCS President.
- ❖ Submit budget requests to the Finance/Investment Committee Chair by the designated deadline of May 1st.
- ❖ Submit article for the Annual Report by the designated deadline.
- ❖ Coordinate and produce the Annual Report, in conjunction with the National Office.
- ❖ Attend JCEP Executive Board meetings per policy.

FOLLOWING ANNUAL SESSION

- ❖ Review Current Associations Documents: Bylaws, Policies and Procedures, Action Plans and Annual Session Planning Guide.
- ❖ Attend the Executive Board meeting and serve on committees including Annual Session Planning, Finance/Investment, Strategic Plan monitoring, National Office Evaluation, and other committees as appropriate.

DECEMBER/JANUARY

- ❖ Participate in Winter Board meeting.
- ❖ Serve on the National Office Evaluation committee.
- ❖ Work with the National Office to ensure JCEP Leadership Conference recipients are being notified by the designated deadline.

FEBRUARY

- ❖ Attend the Joint Council of Extension Professionals Extension Leadership Conference (JCEP ELC).

APRIL

- ❖ Attend the Joint Council of Extension Professionals Public Issues Leadership Development Conference (JCEP PILD).
- ❖ Prepare a progress report for Mid-Year Board Meeting.
- ❖ Remind Vice Presidents as well as other Board members to send budget requests to the Treasurer by the specified date of May 1st. Consult with Committee Chairs to ensure that programs/projects for the following year will be adequately budgeted.
- ❖ Edit the final draft of Action Plans and send to all Executive Board members.
- ❖ Send copies of the Action Plans to Vice Presidents for them to share with each Committee Chair/Chair-Elect. Encourage them to correspond with the Committee Chairs/Chair/Chair-Elect, National Committee Members, and State/Territory Affiliate Presidents concerning implementation of the plan.

- ❖ Write and submit an article for publication describing the Action Plans/Strategic Plan.

MAY

- ❖ Prepare budget request and send to Treasurer.
- ❖ Present the Action Plans to the Executive Board for acceptance prior to June 1st

JUNE

- ❖ Select a gift from the Board for the NEAFCS President.
- ❖ Coordinate with the President and Vice Presidents to plan for committee meetings/workshops held during the Annual Session

JULY OR AUGUST

- ❖ Work with the National Office to start plans for the in-person board meeting to take place during President Term.
- ❖ Prepare board calendar for President Term.

AUGUST

- ❖ Notify Board Members and Officer Candidates of the schedule for Post Board meeting.
- ❖ Prepare first President's perspective with a picture for publication according to the publication schedule.
- ❖ Submit an Annual Report to the President for report to Members/Annual Report.

ANNUAL SESSION

- ❖ Communicate with the Vice Presidents and candidates for Vice President Offices to discuss the Action Plan to be presented to the Executive Board Post-Annual Session.
- ❖ Remind Vice Presidents to review their duties and responsibilities with newly elected Vice Presidents.
- ❖ Prepare to chair Post Annual Session Board meeting.

November

- ❖ Check with National Office to order name badges for new board members.
- ❖ Work with the National Office to announce the JCEP Extension Leadership Conference Scholarship by the designated deadline.

DUTIES AND QUALIFICATIONS OF VICE PRESIDENT FOR PUBLIC AFFAIRS

TERM OF OFFICE

- ❖ Elected in uneven years; the term of office is two years.
- ❖ In the situation of a vacancy, this position will be filled as stated in the Bylaws.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions
- ❖ Served as State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair, or served on a National Committee at least two years.
- ❖ Attended a National or State Public Issues or Public Policy Conference.

DUTIES OF THE VICE PRESIDENT FOR PUBLIC AFFAIRS

- ❖ Perform all the duties of the office of President in the event of absence, disability, or at the request of the President and President-Elect.
- ❖ Chair and serve as the liaison between the Public Affairs Committee(s) and the Executive Board.
- ❖ Coordinate the committee to develop and implement an action plan, which addresses issues, related to external communications, coalition building, public affairs education, and funding opportunities, as defined by the Executive Board; typically to be completed at Annual Session.
- ❖ Hold committee trainings at least 30-days prior to Annual Session.
- ❖ Work with the Committee Chair/Chair-Elect to prepare the next years Action Plan in time to be submitted to the President-Elect by May 1st
- ❖ Communicate with national committee members within 30 days of receiving committee list from national office.
- ❖ With assistance from the Education Committee Chair, coordinate the compilation of Impact Statements to be presented annually at PILD in April.
- ❖ Work directly with the NEAFCS President to coordinate the NEAFCS member meeting at PILD.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Coordinate committees through meetings during Annual Session and regular, timely communications, using electronic methods when possible.
- ❖ Secure, review, and submit public affairs articles for NEAFCS official publications.
- ❖ Encourage the membership to share research projects and report significant findings to key decisions makers.
- ❖ Communicate with State/Territory Affiliate VP/Chair of Public Affairs and President at

- least quarterly with copies sent to Regional Directors.
- ❖ Serve on the Public Issues Leadership Development (PILD) Conference Planning Committee.
 - ❖ Secure the PILD Planning Committee member representative. After the conclusion of the second year PILD Conference (odd year), begin working with the PILD Planning Committee member representative to consider future recommendations for the position (secure by May).
 - ❖ Keep a communications schedule and/or task list to share with successor.
 - ❖ Submit budget request to the Finance/Investment Committee Chair by designated deadline of May 1st.
 - ❖ Submit article for the Annual Report by the designated deadline.
 - ❖ Work with Public Affairs Education Committees to develop annual impact statements.
 - ❖ Annually review the public affairs webpages for edits, updates, and/or revisions. Send electronic version of public affairs program materials to NEAFCS Executive Director to place on website.
 - ❖ Coordinate the PILD First Timer Scholarship Application each year. Work with the National Office to ensure this is sent out by the designated deadline.

PUBLIC AFFAIRS COMMITTEES

Public Affairs shall be structured into committees to achieve the goals of the Strategic Plan and focus on priorities of the Executive Board and the (diverse) membership. Committees may include (but are not limited to):

- ❖ Education
- ❖ Advocacy
- ❖ Marketing and Communications

Committee responsibilities may include but are not limited to:

Education

- ❖ Coordinate with NEAFCS Public Affairs representatives to promote the JCEP Public Issues Leadership Development Conference.
- ❖ Coordinate with the Marketing and Communications committee to encourage participation in the JCEP Public Issues Leadership Development Conference through communications technology, i.e., current information on the public affairs webpage, webpage news blurbs, webpage calendar post, e-blast, e newsletter or/and NEAFCS social media channels.
- ❖ Encourage State/Territory Affiliate to seek 1st timer's scholarships for members to attend the Public Issues Leadership Development Conference.
- ❖ Communicate impact information yearly to Extension Directors, legislators, and media.
- ❖ Communicate mission and goal statements of the association.

Advocacy

- ❖ Support and encourage participation in the NEAFCS public relations marketing programs with emphasis on Living Well Month promoting the eight dimensions of wellness and other programs based on committee goals and objectives.
- ❖ Secure, review, and submit articles for NEAFCS official publications.
- ❖ Communicate mission and goal statements of the association.

Marketing and Communications

- ❖ Support the NEAFCS marketing plan to promote the mission and goals of the Association.
- ❖ Coordinate with the Education committee to encourage participation in the JCEP Public Issues Leadership Development Conference through communications technology, i.e., current information on the public affairs webpage, webpage news blurbs, webpage calendar post, e-blast, e newsletter or/and NEAFCS social media channels.
- ❖ Develop strategies for publicizing issues and impacts.
- ❖ Coordinate the sale of NEAFCS items that enhance the professional image.
- ❖ Secure, review, and submit articles for NEAFCS official publication.
- ❖ Communicate mission and goal statements of the association.

DUTIES AND QUALIFICATIONS OF VICE PRESIDENT FOR MEMBER RESOURCES

TERM OF OFFICE

- ❖ Elected in even years; the term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions.
- ❖ Served as State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair, or served on a National Committee at least two years.

DUTIES OF THE VICE PRESIDENT FOR MEMBER RESOURCES

- ❖ Chair and serve as the liaison between the Member Resources Committee(s) and the Executive Board and state affiliates.
- ❖ Coordinate the Committee to develop and implement an action plan, which addresses issues related to membership, mentoring, leadership, life members, access, engagement and outreach, and marketing/communications by May 1st.
- ❖ Hold committee trainings at least 30-days prior to Annual Session.
- ❖ Provide leadership for the Committee and coordinate with the National Office development of *The Journal of NEAFCS*.
- ❖ Communicate with National Committee members within 30 days of receiving committee list from National Office.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Serve on the National Office Evaluation Committee.
- ❖ Work with National Office to contact past members who have not renewed their membership by March 1.
- ❖ Coordinate committee through meetings during Annual Session and regular, timely communications, using electronic methods when possible.
- ❖ Secure, review, and submit member resource articles for NEAFCS official publications.
- ❖ Assist in securing articles for NEAFCS publications.
- ❖ Encourage membership to submit research and scholarly work to NEAFCS publications. Communicate with state/territory affiliate VP/chair or President at least quarterly with copies to Regional Directors.

- ❖ Promote membership categories, including life, partner, and student and encourage involvement in the Association.
- ❖ Submit budget request to the Finance/Investment Committee Chair by the designated deadline of May 1st.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ All non-NEAFCS fundraisers, endorsements of products or services, contests, etc. must be presented to the board for review and approval.
- ❖ Submit article for the Annual Report by the designated deadline.
- ❖ Send electronic version of publication and member resources information to Executive Director.

Member Resources Committees

Member Resources shall be structured into committees to achieve the goals of the Strategic Plan and focus on priorities of the Executive Board. Committees may include (but are not limited to):

- ❖ Membership & Life Members
- ❖ Mentorships & Leadership
- ❖ Access, Engagement and Outreach
- ❖ *The Journal* Editorial

Committee responsibilities may include but are not limited to:

Membership and Life Members

- ❖ Provide support to affiliates in recruitment of potential members
- ❖ Provide support to affiliates in the recruitment of members
- ❖ Provide support to affiliates in encouraging members to apply for life membership
- ❖ Encourage active participation of life members
- ❖ Provide leadership in planning and implementation the First Time and Life Members events at Annual Session
- ❖ Provide an updated list of external reviewers for members seeking tenure

Mentoring and Leadership

- ❖ Develop a mentoring program for new members (within three years of joining NEAFCS)
- ❖ Recruit and support mentors who have been in the FCS for more than five years.
- ❖ Provide support for professional career development
- ❖ Encourage members to be involved in leadership through committees and offices in their state affiliate and nationally NEAFCS board position

Access, Engagement and Outreach Issues

- ❖ Encourage active participation and interaction of all members.
- ❖ Encourage interaction and participation among members from various affiliations and perspectives.
- ❖ Listen to members and communicate any concerns or challenges related to community access, outreach, and engagement.
- ❖ Cultivate leadership potential for all members by providing opportunities and support for

engagement and growth.

The Journal Editorial

- ❖ Review articles submitted for NEAFCS peer-reviewed *The Journal of NEAFCS* publication.
- ❖ Coordinate the annual publication of *The Journal of NEAFCS* with the National Office.
- ❖ Encourage NEAFCS members to submit articles and/or be editors for *The Journal of NEAFCS*.

Exhibits and other Arrangements for Annual Session

- ❖ Assist exhibitors and sponsors in the exhibit area as needed, including setup and teardown.
- ❖ Assist with recognition of exhibitors and sponsors.

DUTIES AND QUALIFICATIONS OF VICE PRESIDENT FOR AWARDS & RECOGNITION

TERM OF OFFICE

- ❖ Elected in uneven years; the term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions.
- ❖ Served on a National Awards and Recognition Committee for at least two years, or served as a National Board Member, or served as State/Territory Affiliate Awards chair/contact.

DUTIES OF THE VICE PRESIDENT FOR AWARDS & RECOGNITION

- ❖ Chair and serve as the liaison between the Awards and Recognition Committee(s) and the Executive Board.
- ❖ Coordinate the Committees to develop and implement an action plan, which addresses issues related to awards by May 1st.
- ❖ Hold committee trainings at least 30-days prior to Annual Session.
- ❖ Communicate with National Committee Members within 30 days of receiving committee list from the National Office.
- ❖ Submit requisition for purchases for approval, following established procedure, before spending association funds.
- ❖ Submit expenses on a timely basis.
- ❖ Coordinate committees through meetings during Annual Session and regular, timely communications, using electronic methods when possible.
- ❖ Contact, secure, and recognize award sponsors.
- ❖ Provide leadership to develop and update Awards Manual and post on website.
- ❖ Encourage the membership to apply for award opportunities.
- ❖ Encourage and recruit members to serve as awards judges, make judging assignments, and follow-up with judges to complete awards scoring in a timely manner.
- ❖ Work with National Office to notify award winners, monitor progress, and encourage completion of award requirements.
- ❖ Prepare list of Award Winners to be used at the Awards Banquet and posted on website.
- ❖ Plan and conduct awards ceremony with assistance of appropriate committee.
- ❖ Plan and conduct awards workshop with assistance of appropriate committee.

- ❖ Review, make recommendations, and monitor Educational Awards Fund.
- ❖ Develop and implement plans for Educational Awards Fund enhancement.
- ❖ Secure, review, and submit awards and recognition articles for NEAFCS official publications.
- ❖ Communicate with State/Territory Affiliate Vice President/Chair, or President at least quarterly with copies to Regional Directors.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ Submit budget request to the Finance/Investment Committee Chair by the designated deadline of May 1st.
- ❖ Submit article for the Annual Report by the designated deadline.
- ❖ Service on the Finance/Investment Committee.

AWARDS AND RECOGNITION COMMITTEES

Awards and Recognition shall be structured into committees to achieve goals of the Strategic Plan and focus on priorities of the Executive Board (recognition of accomplishments) and of the membership. Committees may include (but are not limited to):

- ❖ Awards Sponsorship and Support
- ❖ Awards Ceremony
- ❖ Awards Training

Committee responsibilities may include but are not limited to:

Awards Sponsorship and Support

- ❖ Investigate and contact potential sponsors.
- ❖ Maintain communication with current sponsors and encourage continued sponsorship.
- ❖ Assist with appreciation and special recognition of sponsors.
- ❖ Evaluate member participation in current awards and recommend changes.
- ❖ Identify and recommend changes in awards to reflect needs of membership.
- ❖ Review and revise application forms and guidelines.
- ❖ Review and revise judging forms to correspond with application forms and guidelines.

Awards Ceremony

- ❖ Plan and conduct regional and national awards ceremonies.
- ❖ Facilitate awards ceremony (and rehearsal, if applicable).

Awards Training

- ❖ Prepare and distribute news releases for award winners.
- ❖ Assist with awards workshop at Annual Session.
- ❖ Secure, review, and submit articles for NEAFCS official publications.

DUTIES AND QUALIFICATIONS OF VICE PRESIDENT FOR PROFESSIONAL DEVELOPMENT

TERM OF OFFICE

- ❖ Elected in even years, the term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions.
- ❖ Served as State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair, or served on a National Committee at least two years.

DUTIES OF THE VICE PRESIDENT FOR PROFESSIONAL DEVELOPMENT

- ❖ Chair and serve as the liaison between the Professional Development Committee(s) and the Executive Board.
- ❖ Communication with National Committee Members within 30 days of receiving committee list from the National Office.
- ❖ Coordinate the committee to develop and implement an action plan, which addresses issues, related to professional development by May 1st.
- ❖ Hold committee trainings at least 30-days prior to Annual Session.
- ❖ Work with National Office to coordinate and manage the NEAFCS Annual Session.
- ❖ Work with National Office and Professional Development Committee(s) to coordinate and plan professional development webinars.
- ❖ Coordinate committees through meetings during Annual Session and regular, timely communications, using electronic methods when possible.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Chair Annual Session Planning committee.
- ❖ Serve on Site Review committee for future Annual Sessions.
- ❖ Recognize exhibitors and sponsors who have supported NEAFCS for one year, five, ten, fifteen, with a certificate and those participating for 20 years and every 5 years thereafter will be presented a plaque.
- ❖ Work with the National Office to ensure the securing of CEU's to other professional

- associations.
- ❖ Provide leadership to the National Office as needed to develop the Annual Session program book.
 - ❖ Provide leadership to plan and develop professional development webinars for membership.
 - ❖ Secure, review, and submit professional development articles for NEAFCS official publications.
 - ❖ Check that the Historian has two (2) copies of Annual Session program.
 - ❖ Encourage the membership to share research projects and report significant findings to the membership at Annual Session and other professional development opportunities.
 - ❖ Communicate with state/territory affiliate Vice President/chair or President at least quarterly with copies to Regional Directors.
 - ❖ Submit budget request to the Finance/Investment Committee Chair by the designated deadline of May 1st.
 - ❖ Keep a communications schedule and/or task list to share with successor.
 - ❖ Submit an article for the Annual Report by the designated deadline.
 - ❖ Maintain and update Annual Session Handbook or electronic files.
 - ❖ Send electronic version of Annual Session information to the Executive Director.
 - ❖ Service on the Finance/Investment Committee.

PROFESSIONAL DEVELOPMENT COMMITTEES

Professional Development shall be structured into committees to achieve goals of the Strategic Plan and focus on the priorities of the Executive Board and membership.

Committees may include (but are not limited to):

- ❖ Program Development
- ❖ Webinar
- ❖ Annual Session Planning (appointed)

Committee responsibilities may include but are not limited to:

Program Development

Develop a three to five-year plan for issues to be addressed at Annual Session.

- ❖ Work with Host Affiliate/Region to determine themes and goals that address emerging issues for Annual Session.
- ❖ Suggest speakers who address goals and objectives of Host Affiliate/Region, as well as issues that affect total membership.
- ❖ Encourage diversity in general and concurrent sessions.
- ❖ Explore the feasibility of presentations through electronic technology/distance learning.
- ❖ Plan and develop professional development webinars and a review process for webinars.
- ❖ Assist with selection of educational topics and presenters for Annual Session (i.e., concurrent sessions, showcase of excellence).
- ❖ Develop and coordinate an external review process of concurrent and showcase applications.
- ❖ Develop evaluation criteria for Annual Session program.

- ❖ Arrange certification credits from professional associations (e.g. AAFCS, Academy of Nutrition and Dietetics, Certified Family Life Educators, Certified Financial Planners, NCFR, etc.) in cooperation with National Office staff.

Webinars (Adopted Winter Board meeting, 2012)

- ❖ Work with committee for proposal submission process and promotion for webinars.
- ❖ Work with committee for peer reviewed selection of webinar topics and presenters for membership professional development.
- ❖ Work with National Office to set up webinars for registration, promotion, certificate of attendance, archiving, and set up of webinars.

DUTIES AND QUALIFICATIONS FOR SECRETARY

TERM OF OFFICE

- ❖ Elected in even years; the term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Session
- ❖ Served as State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair or served on a National Committee at least two years.

DUTIES OF THE SECRETARY

- ❖ Keep complete, accurate records of all meetings of the Executive Board and the Association.
- ❖ Edit and coordinate electronic newsletters with Executive Director.
- ❖ Chair Bylaws committee.
- ❖ Chair Ambassador Committee.
- ❖ Coordinate the committee to develop and implement an action plan, which addresses issues, related to professional development by May 1st.
- ❖ Hold committee training at least 30-days prior to Annual Session.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely manner.
- ❖ Meet with past Secretary and NEAFCS National Office for training on meeting minutes best practices and administrative tasks.
- ❖ Record minutes of all Board and Association meetings and send electronic copies of the minutes to the Board, the National Office. Responsible for typing, reviewing, and approving, and e-mailing minutes for all Board meetings.
- ❖ Electronic version of approved minutes to NEAFCS Executive Director to post on website.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ Prepare newsletter publication schedule each year for the upcoming year to be shared at post Annual Session board meeting.
- ❖ Send reminders to Board members of articles to be published in E-news ahead of the newsletter deadline each month.
- ❖ Minutes and list of running motions of prior meetings shall be available at all Board

- Meetings for reference.
- ❖ Prepare a progress report. Present the Secretary's report at the Board meeting.
 - ❖ Submit budget request to the Treasurer by the designated deadline of May 1st.
 - ❖ Keep list of running motions for all Board meetings. Send electronic copies to Board and to the Executive Director to add to the website 4 times per year. (Before and after Annual Session, Winter Board and Mid-Year Board).
 - ❖ Each year in the official minutes of the Association Business meeting, list the members of the executive board for the coming year. Should include name and office held.
 - ❖ The National Office will complete the Association's Nonprofit Corporation filing with the state by April 30 of each year. The National Office will provide the Secretary with a copy of the Certificate of Filing.

COMMITTEES

By-laws Committee: shall be composed of one representative from each region, Immediate Past President, Secretary (chair), and a member at large. Non-officer members shall serve a two-year staggered term. The By-laws Committee is appointed by the President and shall be responsible for:

- ❖ Reviewing the bylaws;
- ❖ Developing proposed revisions for consideration by the membership. A parliamentarian will review final proposed bylaws before presenting to the membership.

DUTIES AND QUALIFICATIONS FOR TREASURER

TERM OF OFFICE

- ❖ Elected in uneven years; the term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions.
- ❖ Served as State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair, or served on a National Committee at least two years.
- ❖ Served as Treasurer of a professional organization or has appropriate educational background and training in both finance and investment management.

DUTIES OF THE TREASURER

- ❖ Oversee the finances of the Association.
- ❖ Serve as chair of the Finance/Investment Committee.
- ❖ Along with President and Past President, review and approve invoices for non-routine expenses as gathered and submitted by the National Office.
- ❖ Review monthly Financial Statements prepared by the National Office to ensure all expenses are appropriate, within budget and/or approved by the board, and clearly reflected in the report. Present final monthly report at the monthly board meeting.
- ❖ Maintain the Association's investment accounts according to the Association's Investment Policy Statement.
- ❖ Ensure appropriate communication with Affiliate Treasurers takes place regarding the processing of membership dues and active membership data.
- ❖ Ensure that the committees review the Finance and Investment policies at least biannually, submitting recommended changes to the Board as needed.
- ❖ Work with Finance/Investment Committee to review and make recommendations about the Association's Financial Goals during the periodic strategic planning process.
- ❖ Ensure smooth transition to new Treasurer.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Notify officers and committee chairs that vouchers for internal operating expenses must be submitted by December 1 of each calendar year.

- ❖ Maintain the Association's investment accounts according to the Association's policies.
- ❖ Ensure that the National Office is maintaining adequate communication with State/Territory Treasurers regarding the processing of membership dues and active membership data.
- ❖ Present the proposed budget, as prepared by the Finance/Investment Committee and approved by the Board, for approval at the Association annual business meeting.
- ❖ Present Financial and Investment committee reports during Annual Session.
- ❖ Conduct training for State/Territory Treasurers.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ Keep signature card for investment accounts current.
- ❖ Treasurer to review and approve invoices submitted to the National Office prior to processing.
- ❖ Submit article for Annual Report by the designated deadline.
- ❖ Become familiar with the Statement of Financial Policy and Investment Policy Strategy and ensure they remain up-to-date. Submit revisions and/or suggestions to the respective committees for review and approval.

JANUARY

- ❖ Work with the National Office and Finance/Investment Committee to review financial reports from the Annual Session. Submit the committee's recommendation to the board about use of any net revenues from Annual Session or strategies for resolving any net loss from Annual Session.
- ❖ Prepare financial report for Winter Board meeting with assistance from National Office.
- ❖ Participate in Winter Board meeting.
- ❖ Arrange a call with the Association's Finance/Investment Committee to review investment account status.
- ❖ Arrange for review and/or audit of financial records, with assistance from National Office.
- ❖ Using end of year balances, determine if a deposit or withdrawal needs to be made from the Association's checking accounts (Operating and Awards) to the Association's investment accounts (Operating Reserves and Endowment), per the liquidity policy outlined in the Financial Policy. Present for approval at the first Finance/Investment Committee meeting of the calendar year.

February/March

- ❖ Notify Executive Board Members and committee chairs that budget requests must be submitted by May 1st .

APRIL

- ❖ Prepare a Treasurer's (officer's) report for the Mid-Year Board meeting.
- ❖ Notify Executive Board Members and committee chairs that budget requests must be submitted by May 1st .

MAY

- ❖ Participate in Mid-Year board meeting.
- ❖ Set date and lead budget planning meeting.

JUNE

- ❖ Budget requests must be finalized, any clarifications needed, etc., by June 1st.
- ❖ Calculate planned withdrawal amount of earnings from Investment Accounts (Operating Reserve and Endowment) for the following year's budget, based on the Investment Policy Statement, and present it to the Finance/Investment Committee for approval or modification.
- ❖ Work with the Finance/Investment Committee and national office to prepare a draft budget proposal to present to the board.

JULY/AUGUST

- ❖ Review membership of committees and identify new appointees to fill expiring terms, working with Regional Directors and others to identify appropriate candidates. Submit new appointee names for approval prior to Annual Session, so they can begin their work after annual session.
- ❖ Present proposed budget to the Board, then bring any recommended changes to Finance/Investment Committee for input. Ensure board approval of proposed budget in time for publication prior to Annual Session.

PRIOR TO ANNUAL SESSION

- ❖ Prepare financial report for Annual Business Meeting.
- ❖ Ensure financial reports and proposed budgets are accurately presented in the Annual Business Meeting packet
- ❖ Prepare article for the Annual Report.

ANNUAL SESSION

- ❖ Present financial reports at the Annual Business Meeting, along with reports of the Finance/Investment Committee
- ❖ Present the proposed budget, as prepared by the Finance/Investment Committee and approved by the Board, for approval at the Association Annual Business Meeting.
- ❖ Provide a training session for Affiliate Treasurers.
- ❖ Meet with Endowment Committee (including incoming and outgoing members), and with Finance/Investment Committee as needed.
- ❖ Ensure signature forms for bank accounts and investments are updated with appropriate officer signatures during the Board's face to face meeting.
- ❖ At close of term, meet with newly-elected Treasurer to review duties and provide orientation, including a calendar-based task list. The books are transferred following Annual Session.

POST ANNUAL SESSION

- ❖ Assume leadership of the Finance/Investment Committee and arrange for conference calls as needed.

NOVEMBER

- ❖ Write article for E-news about the dues paying process for Affiliates.
- ❖ Request National Office to transfer endowment donations from Operating to Endowment Account for the year.

DECEMBER

- ❖ Prepare annual finance report for Winter Board meeting (pending close out of year-end financials).
- ❖ Remind Affiliates about the dues and answer questions as needed for Affiliate Treasurers.

COMMITTEES

The treasurer is on the following standing committees:

- ❖ Finance/Investment Committee-chairman of committee
- ❖ Endowment-committee member
- ❖ National Office Committee

NOTE: The composition, responsibilities, and procedures these committees should follow are specified in the committee's section of the Policy and Procedures Manual.

DUTIES AND QUALIFICATIONS OF REGIONAL DIRECTOR

TERM OF OFFICE

Regional Directors for the Central and Southern regions shall be elected in uneven years; Regional Directors for the Eastern and Western regions shall be elected in even years.

Regional Directors are elected by Voting Delegates in their respective regions.

- ❖ The term of office is two years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS PREFERRED

The following qualifications are preferred, but not required for a candidate to be elected.

- ❖ Attended one or more Annual Sessions.
- ❖ Served as a State/Territory Affiliate Officer or State/Territory Affiliate Committee Chair or served on a National Committee or similar service in another professional organization.

DUTIES OF THE REGIONAL DIRECTOR

- ❖ Serve as the liaison between the Executive Board and the State/Territory Affiliate Presidents and members within their region.
- ❖ Plan and conduct the Regional Business meeting as scheduled during Annual Session. Compile and distribute Business Meeting Materials. See "Guidelines for Regional Business Meetings Held during Annual Session" section for details.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Serve as a member of the NEAFCS Executive Board, complete appropriate reports and other responsibilities as determined by the Executive Board.
- ❖ Facilitate the process of information flow between State/Territory Affiliates and the National Association by conducting regular and timely communications/correspondence regarding deadlines and other relevant information; communication with affiliate leadership and also separately with entire regional membership is required.
- ❖ Work with Vice Presidents to create mechanism for committees to share with RDs information for the membership.
- ❖ Convey responses, concerns, requests/questions, etc. and recommendations from State/Territory Affiliates to the NEAFCS Executive Board.
- ❖ Promote/encourage leadership and member involvement in NEAFCS.
- ❖ Make special efforts to connect with new members to assist them in feeling connected to the larger organization, including building awareness of NEAFCS resources and creating

- opportunities for newer members to connect with each other.
- ❖ Work with the Executive Board to establish/determine agendas for JCEP Extension Leadership Conference and Regional Business Meetings conducted at Annual Session.
- ❖ Send one (1) copy of minutes of Regional Meetings to the Historian and the National Office.
- ❖ Provide Executive Board members and National Office with current State/Territory Affiliate Officer roster changes. Send hard copies, emails, etc.
- ❖ Submit budget requests to the Treasurer by the designated deadline.
- ❖ Keep a communications schedule and/or task list to share with successor.
- ❖ Submit article/annual report for the NEAFCS Annual Report by the designated deadline.
- ❖ JCEP Extension Leadership Conference: Second year Regional Directors shall plan NEAFCS Association meeting with input from President and President-Elect; Second year Regional Directors will attend the conference with President and President-Elect.
- ❖ Serve on the JCEP ELC Planning Committee (based on rotation outline in policy manual).
- ❖ Serve on the Site Review Committee for future Annual Sessions.

DECEMBER/JANUARY/FEBRUARY

- ❖ Participate in Winter Board meeting. Provide regional report to the Board and the National Office at least two weeks prior to the meeting.
- ❖ Remind State/Territory Presidents and membership that applications for NEAFCS officers and Regional Directors are due by May 1. Refer to the bylaws and/or policies and procedures for additional information.
- ❖ Remind State/Territory Affiliate Presidents and membership of March 15th deadline for awards applications, and officer nominations coming up May 1.
- ❖ Two Senior Regional Directors attend JCEP ELC in February on a rotating basis, odd years Central/Southern and even years Eastern/Western.
- ❖ Send a welcome message to new members when list is provided (February).
- ❖ Remind State/Territory Affiliate Presidents and membership that National committee enrollment is open year-round.

MARCH/APRIL

- ❖ Prepare a report for the Mid-Year Board meeting and send to the Board and the National Office at least two weeks prior to the meeting.
- ❖ Remind State/Territory Affiliate Presidents and membership of May 1st deadline for the Candidate for National Office Applications.

MAY/JUNE

- ❖ Participate in Mid-Year Board meeting.

JULY/AUGUST

- ❖ Work with National Office and State/Territory Affiliates to confirm affiliate membership.
- ❖ Recruit volunteers for the business meeting including but not limited to credentialing committee, records, parliamentarian, setup, tellers and timekeeper.

- ❖ Request list of Voting Delegates from State/Territory Affiliate Presidents. Send a copy to the National Office. Send responsibilities, including times to be present, to Voting Delegates. For more information, see section, "Voting Delegate Responsibilities."
- ❖ Request applications for National Nominating Committees and work with the National Office to prepare a ballot for the Regional Business Meeting.
- ❖ Develop agenda for the Regional Business Meeting at Annual Session. Provide to National Office for duplication.
- ❖ Request agenda items from the Executive Board for the Regional Business meeting at Annual Session.
- ❖ Work with the National office to prepare credentials report by State/Territory Affiliates indicating number of voting delegates granted each state. Refer to bylaws. (The President appoints one of the second-year term Regional Directors to serve as the chair of the Credentials Committee.)

ANNUAL SESSION

- ❖ Attend the Annual Session and participate in the Executive Board meetings and Annual Business meeting.
- ❖ For Regional Business meetings, provide to the National Office the information needed to prepare and copy agendas. Recruit volunteers to serve as Parliamentarian, Recorder, Reviewers of Minutes, Tellers, and preside at the Regional Business meeting. See section "Guidelines for Regional Business Meetings held during Annual Session" for more information.
- ❖ Work with the National Office as the Business Meeting materials are compiled to ensure timeliness and completeness of materials. See section "Business Meeting Materials" for more information.
- ❖ Work with credentials Committee that verifies and checks the Voting Delegates for the Annual Business meeting. (A Second Year Regional Director Chairs this committee)

OCTOBER

- ❖ After election and/or completion of Annual Session, make initial contact with State/Territory Affiliate Presidents and President-Elect.
- ❖ Solicit Affiliate Officers Rosters and Affiliate Annual Report forms from State/Territory Affiliate Presidents and provide electronically copies to the board and National Office.
- ❖ Work with President to solicit host affiliate bids for Annual Session within the bid time frame.

NOVEMBER

- ❖ Solicit Affiliate Officers Rosters and Affiliate Annual Report forms from State/Territory Affiliate Presidents and provide electronically copies to the board and National Office.
- ❖ Work with the President and President-Elect to begin planning the JCEP Extension Leadership Conference NEAFCS meeting agenda and implementation as necessary.
- ❖ Remind State/Territory Affiliate Presidents that National committee enrollment is open year-round.
- ❖ Work with President to solicit host affiliate bids for Annual Session within the bid time frame.

DECEMBER

- ❖ Solicit Affiliate Officers Rosters and Affiliate Annual Report forms from State/Territory Affiliate Presidents and provide electronically copies to the board and National Office.
- ❖ Remind State/Territory Presidents and membership that applications for NEAFCS officers and Regional Directors are due by May 1. Refer to the bylaws and/or policies and procedures for additional information.
- ❖ Prepare a report for the Winter Board meeting.

GUIDELINES FOR REGIONAL BUSINESS MEETINGS HELD DURING ANNUAL SESSION

Regional Business meetings will be held at the Annual Session.

1. The Regional Director is the presiding officer and will develop the agenda in collaboration with the other Regional Directors and the National Board.
2. The Regional Director will appoint a Recorder, Parliamentarian, and Reviewers of Minutes, Tellers, and any other helpers (Thought for the Day, etc.) as needed.
3. Voting Delegates should have arranged seating at the front of the room. National Board members do not have Voting Privileges at Regional Business Meetings.
4. State/Territory Affiliate Presidents, not serving as Voting Delegates, should attend. The meeting is open to all members of the region.
5. Regional Business will be conducted as follows:
 - a. Each year elect two members and an alternate from the region to serve on the National Nominating Committee.
 - b. Any tie votes that occur during Regional Business Meetings will be handled as follows: Voting Delegates will caucus and revote. This procedure will be repeated until there is a majority vote.
 - c. Report election results at Post-Annual Session Board meeting.
6. Regional Business Meeting agendas should include the following:
 - a. Recognition of first-timers and life members
 - b. Recognition of State Extension staff present
 - c. Presentations from NEAFCS officers, NEAFCS committee members, NIFA staff, etc.
 - d. Recognition of Regional Award Winners by presentation of certificates
 - e. Discussion of association issues
 - f. Reports for special projects
 - g. Other (For additional information, refer to the duties of the Regional Director.)
7. After the Regional Business Meeting minutes are reviewed and are in final draft form, they are sent to the Executive Director to be placed on the web site in draft form until approval at the next Regional Meeting at Annual Session.

BUSINESS MEETING MATERIALS

Each set of materials should include the following for the Regional Business Meeting:

Agenda	Regional Director
Credentials Report NEAFCS	Regional Director/ National Office
Blank Application for the National Nominating Committee	Regional Director/ National Office

Regional Officer Ballot	Regional Director/ National Office
Credentials of nominees for National Nominating Committees	Regional Director
Regional workshop meeting minutes	Regional Director
Voting Delegate responsibilities	Regional Director

COMMITTEES

These committees are chaired by the Regional directors.

Credentials Committee:

See committee section of Policy and Procedure Manual

The process of checking credentials for the Annual Business Meeting is provided on the NEAFCS website in the Executive Board files section.

DUTIES AND QUALIFICATIONS OF IMMEDIATE PAST PRESIDENT

TERM OF OFFICE

- ❖ One year immediately following serving as President.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of an Executive Board Member in this manner shall have no bearing on the member's eligibility to run for a full two-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS

- ❖ Served as President-Elect and President of NEAFCS.

DUTIES OF THE IMMEDIATE PAST PRESIDENT

- ❖ Serve as Parliamentarian at Executive Board meetings.
- ❖ Conduct installation of National Officers during Annual Session.
- ❖ Serve on Bylaws Committee.
- ❖ Serve on Finance/Investment Committee.
- ❖ Serve on Endowment Committee.
- ❖ Serve as Chair of the National Nominating Committee.
- ❖ Chair the National Office Evaluation Committee.
- ❖ Chair the Annual Session Site Review Committee.
- ❖ Serve on JCEP Executive Board based on the JCEP policy,
- ❖ Serve as approver of expenses and mediator or advisor in cases of questions about association expenses and vouchers.
- ❖ Submit requisition for purchases for approval, following procedure established, before spending association funds.
- ❖ Submit expenses in a timely basis.
- ❖ Approve expense vouchers of the current President.
- ❖ Judge Past Presidents New Professional Award and contact most recent Past President to serve as the second judge for this award per intent of the Past Presidents Group.
- ❖ Provide Executive Director with the name and contact information for the treasurer of the Past Presidents Group so that an invoice for the Past Presidents New Professional Award can be sent and paid.
- ❖ Attend JCEP Executive Board meetings per policy.
- ❖ Submit your President Report prior to the completion of your term on the Executive Board. A copy of the report should be shared with the Historian and the National Office.

FOLLOWING ANNUAL SESSION (as applicable)

- ❖ Send thank you letters to all program participants, Executive Board members, and companies providing hospitality, exhibitors, -- and others to whom appreciation should

- be expressed on behalf of the Association.
- ❖ Write thank you letters to administrators and/or deans for their support given to Board members.

DUTIES AND QUALIFICATIONS OF HISTORIAN

TERM OF OFFICE

- ❖ Appointed in uneven years, term of office is four years.
- ❖ In the situation of a vacancy, the President, with the approval of the Executive Board, shall appoint a successor to complete the remaining term of a vacated seat. Appointment of a member in this manner shall have no bearing on the member's eligibility to run for a full four-year term. Previous officers remain eligible for appointment to the remaining term of a vacated seat in the same manner.

QUALIFICATIONS

- ❖ Knowledge of NEAFCS mission and history, bylaws, policies, committee structure, program of work, duties of officers, operating procedures, and business and Annual Session meetings.

DUTIES

- ❖ Maintain history files, as necessary for ready reference.
- ❖ Maintain communication with Archives at Cornell and place additional items in archive as needed.
- ❖ Utilize the web-based NEAFCS site when possible and work with National Office to keep the Historical Archives on the web updated.
- ❖ File materials by year.
- ❖ Remind president to write a summary of the year. Summary due after the Annual Session.
 - An outline provided by the Historian.
- ❖ Prepare a column for NEAFCS publications as requested.
- ❖ Answer requests for historical information. If request is questionable (out of house), contact NEAFCS President protocol on the issue.
- ❖ Prepare a written report as requested by the President.
- ❖ Estimate annual projected cost of expenses as requested by the president.
- ❖ Attend NEAFCS Annual Session and board meetings as requested by the President.

Information Maintained in Files by Historian:

1. Current list of Past Presidents. Coordinate with chair of the Past Presidents group prior to Annual Session.
2. Current list of recipients of Past Presidents' Award.
3. Photos of President.
4. Group photo of Past Presidents at Annual Session.
5. Minutes of past presidents meeting at Annual Session.
6. Annual Historian reports.
7. Microfilm and CD-ROM from prior years. (1933-1988)(at Cornell)

8. Photos of Annual Session including National Officers.
9. Board meetings, award meeting, and Annual Session minutes provided at the end of the year by the Secretary.
10. Running list of motions provided at the end of the year by the Secretary.
11. Regional meeting minutes provided by the Regional Directors.
12. Regional leadership workshop minutes provided by the Regional Directors.
13. Annual Session, awards, and exhibits booklets.
14. Leaflets or brochures printed by NEAFCS.
15. Annual Report to Membership.
16. Printed history.
17. Summary provided by the President at the end of each year.

Coordinate with National Office to Archive Information on Website

1. Photos of Past Presidents
2. Photos of Executive Boards
3. Annual Reports
4. Award Books
5. Annual President's Reports
6. Photos of Past Presidents at Annual Session
7. Board Minutes/Running List of Motions
8. Any unusual materials pertinent to that year.

DUTIES OF STATE/TERRITORY AFFILIATE PRESIDENT

GENERAL DUTIES

- ❖ Attend the JCEP Extension Leadership Conference.
- ❖ Submit a copy of State/Territory Affiliate Report as directed by Regional Director.
- ❖ Keep membership informed of actions of the NEAFCS Board and the Association.
- ❖ Read the Affiliate Officer Toolkit, Bylaws, Standing Rules, Rules of Order, Policies, and the NEAFCS Mission Statement.
- ❖ Handle correspondence promptly. (No penalty mail use.)
- ❖ Remind State/Territory Affiliate Committee Chairs/Vice Presidents to submit materials to NEAFCS Vice Presidents promptly. (Observe deadlines.)
- ❖ Encourage members and State/Territory Affiliate Chair/Vice Presidents to send news items to the Vice President for Member Resources for inclusion in the National publications.
- ❖ Encourage State/Territory Affiliate and/or members to contribute to the NEAFCS Educational Awards Fund.
- ❖ Mail or e-mail one (1) copy of the State/Territory Affiliate officers' roster form to the Regional Director and the National Office as soon as they are elected/change. Notify the Regional Director and National Office of officer changes if there are any during the year.
- ❖ Remind State/Territory Affiliate Treasurer to submit dues and membership list to National Office by December 31.
- ❖ Keep an accurate list of names and addresses of life members from your state (or assign duty to the State/Territory Vice President for Member Resources/Membership Chair).
- ❖ Verify and submit life member applications and fee when submitting active member dues/lists. Forms are printed in the Administrative Manual. Send completed life member forms and any changes regarding life members to the National Office.
- ❖ Update the name of the State/Territory Leader/Director/Administrator, etc. who receives a complimentary e-subscription of the NEAFCS publications (two per state/territory). Send information to the National Office by April 1.
- ❖ Perform other responsibilities as determined by State/Territory Affiliates.

JANUARY

- ❖ Remind and encourage members to apply for Annual Session Showcase of Excellence and Concurrent Sessions, which are due January 31.
- ❖ Apply for the PILD First Timer Scholarship or determine who will receive it from your state.
- ❖ Collect and submit impact statement data, and supporting materials for the state to be used in the NEAFCS IMPACT fact sheets at PILD by February 1st, information instructions an on-line submission form are on the web page under the Public Affairs tab.

This task may be fulfilled by the state/territory affiliate Vice President/Chair for Public Affairs by appointment of the affiliate President.

FEBRUARY

- ❖ Remind affiliates that award applications are sent to the Vice President of Awards and Recognition and must be postmarked by March 15.
- ❖ Encourage members to run for National offices. Send applications for NEAFCS office and Regional Directors to qualified individuals. Qualifications are in the Winter Issue of NEAFCS official publications and the Administrative Manual. Officer applications are due to National Nominating Committee chair by May 1. (See table below calendar for rotation of election.)

Letter of support and recommendation from the following individuals must accompany the application.

- ❖ State/Territory Director/Administrator of Extension (required)
- ❖ State/Territory Program Leader of immediate supervisor (one required)
- ❖ NEAFCS board member or State/Territory Affiliate President (optional)

MARCH

- ❖ Send State/Territory Extension administration a list of members serving on National Committees when National Committee appointments are confirmed.

APRIL

- ❖ Send State/Territory Administrator's names/addresses for complimentary NEAFCS publications to National Office by April 1.

MAY

- ❖ Send name of State/Territory Affiliate President to be listed in the Annual Session Program Book to the Vice President for Professional Development.
- ❖ Nominations for NEAFCS Hall of Fame due to the NEAFCS President by May 1st.

JUNE

- ❖ Be prepared to nominate a member from your State/Territory Affiliate to serve on the National Nominating Committee. Each Region is represented on the committee. Election will be conducted at the Regional Business Meeting held during Annual Session.
- ❖ Encourage members to attend the Annual Session.

JULY

- ❖ Remind State/Territory Affiliate Treasurer to get additional dues to National Office by August 1. The number of members as of August 1 determines the number of Voting Delegates.
- ❖ Prepare National Office evaluations to be sent to Board and Affiliate Presidents.

AUGUST

- ❖ Send names of Voting Delegates to the Regional Director. Be sure to include the name of the State/Territory Affiliate President if he/she will be a Voting Delegate. August 31st is the final date to make changes to delegate selection.
- ❖ Evaluations of the National Office to be completed and sent to the National Office Evaluation Committee for initial review.

ANNUAL SESSION

- ❖ Attend the Regional Business meeting held during the Annual Session. Other Annual Session events include:
 - Opening Session
 - General Session and Annual Business Meeting
 - Affiliate Officer Meeting
 - Annual Business Meeting

NOVEMBER/DECEMBER

- ❖ Encourage members to enroll in National committees. Enrollment is encouraged prior to Annual Session, however, can be completed throughout the year.
- ❖ Encourage members to submit presentation proposals for Annual Session Showcase of Excellence and Concurrent Sessions as well as webinar presentations.
- ❖ Apply for the JCEP Extension Leadership Conference Scholarship Application or determine who will receive it from your state.

National Officers/Directors Election Rotation:

Even Years:	Odd Years:
President-Elect	President-Elect
Vice President for Member Resources	Vice President for Awards & Recognition
Vice President for Professional Development	Treasurer
Secretary	Vice President Public Affairs
Eastern Region Director	Central Region Director
Western Region Director	Southern Region Director

NEAFCS LOGO

The logotype for the National Extension Association of Family and Consumer Sciences is comprised of three elements.

1. The letter "n" in lowercase
2. The initials NEAFCS in uppercase
3. A series of three icons which simultaneously represent
 - a. Family – figures representative of families of all forms
 - b. Three keyholes – the paths to another plane or level
 - c. Three principles symbolic of the association:
 - i. Being the voice for professionals in extension family & consumer sciences program development.
 - ii. Providing an information network and continuing education for Extension professionals.
 - iii. Recognizing Extension professionals through awards and recognition.
4. Use of the NEAFCS logo by other organizations is prohibited without permission "as is" and intact.

GUIDELINES FOR STATE/TERRITORY AFFILIATE USE OF NATIONAL LOGO

1. The NEAFCS texted logo must be used as is and intact. This includes the large N, the letters NEAFCS underneath, and where appropriate the words National Extension Association of Family and Consumer Sciences spelled out underneath. The size of the logo may be larger or smaller than the illustration below, but must be kept intact.
2. States/Territories wishing to use it may use the above logo and add a solid line under the NEAFCS words and put "(state/territory name) affiliate."
3. The official color of the NEAFCS logo is reflex blue.
4. Logo may be placed on information for use in promoting the Extension Family and Consumer Science profession, materials to be used with policy makers, administrators, and other professional associations.
5. The logo may also be placed on items to be used by members of the association and to give to others that have contributed to the profession.
6. The State/Territory Association may use it to place on items that they will sell to raise money for the Association.

NEAFCS WEB LINKAGE POLICY

1. All exhibitors at Annual Session will be given a free 1-year linkage from the NEAFCS website to their website as a benefit for exhibiting with NEAFCS. The linkage will be in effect from the time of the paid exhibitor application is received at the National Office until September 1st of the following year.
2. The NEAFCS Board must approve requests for linkage from a company (.com) that does not exhibit at our Annual Session. Linkage agreements will be on a calendar year, January 1 – December 31. The NEAFCS Board will determine fees for linkage. The Executive Director and the Executive Board will evaluate linkages for content appropriateness for our membership each year. If a link is found to be a nature that is not in keeping with the mission, goals, and priority issues of NEAFCS, it shall be decision of the Board as to whether to renew the contract for another year.

NEAFCS NATIONAL OFFICE JOB DESCRIPTION

NATURE AND PURPOSE

The National Office works together with the National Extension Association of Family and Consumer Sciences (NEAFCS) Executive Board and membership to support the work of the association. It provides a permanent address and services to maintain the Association.

DUTIES AND RESPONSIBILITIES

1. Provide permanent address, telephone number, fax, and email.
2. Maintain database for Active, Associate, Partner, Student, and Life memberships and provide access for Board members as requested.
3. Arrange for legal counsel as needed.
4. Review the Association's insurance needs and secure appropriate coverage.
5. Make quarterly reports to President.
6. Provide storage space for permanent files and hard inventory.
7. Attend Board meetings, taking minutes when requested, and assisting Board members with duties.
8. Field questions from members over the phone, fax, and email. Answer questions or forward to the appropriate Board members.
9. Send orientation materials via email to new members.
10. Reasonable efforts will be made to communicate with members with special needs.
11. Communicate with businesses/individuals that wish to make contact with NEAFCS concerning selling membership labels, advertising in publications, and those sponsoring awards, etc.
12. Receive affiliate dues and process payment and maintain database.
13. Assume other responsibilities as requested by the President and/or Executive Board members.
14. Maintain database for National Committee chaired by Vice Presidents and provide Vice Presidents and Regional Directors with information.
15. Submit requisition for purchases to current President for approval before spending association funds. Submit expenses in a timely basis with appropriate receipts.

PUBLICATIONS

1. Confer with the President on all printed materials prior to production.
2. Layout, edit, and publish an electronic newsletter 10-12 issues to the membership and provide on the website under the direction of the Secretary.
3. Layout, edit, print, and mail/electronic distribution of Annual Session promotion postcard under the direction of the Vice President for Professional Development.

4. Layout, edit, print, and mail/electronic exhibitor packet under the direction of the Vice President for Professional Development.
5. Layout, edit, print, and ship to Annual Session location the program/proceedings book(s) for Annual Session under the direction of the Vice President for Professional Development.
6. Post National and Regional Award winners to website.
7. Print certificates for all award winners as needed.
8. Maintain electronic stationery files on website.
9. Print other materials as requested by the President and Executive Board.
10. Assume other responsibilities as requested by the President and/or Executive Board.
11. Refer to and use the bylaws and policy and procedures as a guide in all matters.

ANNUAL SESSION

1. Negotiate with the convention center and hotels for meeting rooms, sleeping rooms, meal costs, etc., under the direction of the President and Vice President for Professional Development.
2. Work with the Vice President for Professional Development and the host affiliate to plan and implement each Annual Session.
3. Refer to and use the Annual Session Handbook as a guide in all matters.
4. Process registration from members and other attendees, send confirmation.
5. Assemble registration packets, meal tickets, name tags, etc.
6. Support Annual Session on-site office with miscellaneous supplies and staff to assist Executive Board members with duties.
7. Work with the exhibit space and decorating company contractor for exhibit space for exhibitors.
8. Contact potential exhibitors with information packet. Field questions and process their registration.
9. Maintain exhibitor history in cooperation with Vice President for Professional Development.
10. Maintain up-to-date database of potential exhibitors.
11. Assume other responsibilities as requested by the President and/or Executive Board.
12. Provide Historian with copies of onsite program booklet and other historical documents/items.

MEETINGS AND SEMINARS

1. Work with the President to make hotel and meeting room arrangements for Board meetings.
2. Negotiate rooms for Board and other related meetings as requested.
3. Work with affiliates/regions to plan, coordinate, and arrange for other Regional and national meetings as requested by the Vice President for Professional Development.
4. Arrange for webinars as requested by the Vice President for Professional Development.
5. Arrange for web-based/conference calls as directed by the Board for monthly board meetings or committee meetings.
6. Assume other responsibilities as requested by the President and/or the Executive Board.

FINANCIAL MATTERS

1. Receive and deposit membership dues and monies in NEAFCS designated account.
2. Process membership into a data program.
3. Forward documentation to the Treasurer.
4. Reconcile money received with membership list.
5. Submit requisition for purchases to current President, Past President, and Treasurer for approval before spending association funds.
6. Provide monthly revolving bank account statements to the treasurer for review prior to each board Meeting.
7. Provide monthly financial reports to board.
8. Arrange for financial review and audits.
9. Assume other responsibilities as requested by the President and/or the Executive Board.

RELATIONSHIPS AND RESPONSIBILITIES

PRESIDENT:

- ❖ Work with the President in all aspects of Association business.
- ❖ Defer to the President in decision making and prioritizing responsibilities.

EXECUTIVE BOARD:

- ❖ Support Executive Board members in accomplishing the duties to their offices.

TREASURER:

- ❖ Work with the Treasurer in all decisions and aspects of financial business related to the Association.

SECRETARY:

- ❖ Will work with Secretary in all documentation of minutes of Board meetings, Annual Business meetings, running motions associated with the Board.
- ❖ Work with Secretary to publish electronic newsletter.

AFFILIATES:

- ❖ Provide information and approved materials.
- ❖ Respond to inquiries or affiliates.

INDIVIDUAL MEMBERS:

- ❖ Provide information and approved materials.
- ❖ Respond to inquiries or refer to appropriate member of the Executive Board.
- ❖ Serve as the accessible/frontline contact for individual members.

MEASUREMENT AND EVALUATION PROCESS

Evaluation of the National Office will be done annually by the committee outlined in this Policy Manual. The Evaluation will cover the duties as outlined in the job description/contract and will be approved by the Immediate Past President (chair) prior to dissemination.

VOTING DELEGATE RESPONSIBILITIES

1. Review Candidate Credentials for National Officers.
2. Review proposed Operating and Awards Fund Budgets, proposed bylaw changes and Annual Business Meeting Agenda.
3. Discuss above listed items with other Voting Delegates representing your State/Territory Affiliate and with Affiliate members for input prior to attending Annual Business meeting.
4. Attend and participate in all Association Business Sessions during Annual Session including:
 - a. Regional Business meeting
 - b. General Session including Meet the Candidates
 - c. Annual Business Meeting and Annual Awards Educational Fund Business Meeting
 - d. Any other sessions and/or activities are designated by your State/Territory Affiliate

ELECTIONS

National Officers/Directors Election Rotation:

Even Years:	Odd Years:
President-Elect	President-Elect
Vice President for Member Resources	Vice President for Awards & Recognition
Vice President for Professional Development	Treasurer
Secretary	Vice President Public Affairs
Eastern Region Director	Central Region Director
Western Region Director	Southern Region Director

GENERAL GUIDELINES

1. Candidates for National and Regional office will stand for election on the basis of their qualifications.
2. Intentional campaigning is strictly prohibited prior to or during Annual Session, in any form. This prohibition applies to all national association and affiliate memberships. Prohibited campaigning includes, but is not limited to, direct mail, letters, posters, résumés, promotional flyers, buttons, favors, hospitality suites, emails, phone calls, and any other electronic or technological communications, whether conducted by the candidate or on the candidate's behalf. Any such activity shall result in disqualification.
3. Candidates are prohibited from volunteering at the registration desk. However, they may participate in other volunteer roles or capacities at the Annual Session but shall not use it as a position to leverage their candidate campaign.
4. Anyone who observes potential violations of these guidelines should report them promptly to the Immediate Past President who serves as the National Nominating Committee Chair. The Committee will review all reports and take appropriate action, including possible disqualification. If the committee is unable to meet, the Board will have authority to make final decision.
5. Candidate's credentials will be published prior to Annual Session in the official NEAFCS publication for review by the Voting Delegates/Members.
6. Candidates will respond to a question(s) as created by the Nominating Committee. The response will be recorded and sent to the Nominating Committee Chair and National Office at least 45 days prior to the commencement of the Annual Session. The recording will be posted to the Candidate website and shared with Voting Delegates and Members at least 30 days prior to the commencement of the Annual Session.
7. Candidate's original applications and resumes will be available for review by Voting Delegates at Annual Session.
8. Each candidate for National Office will be introduced at the Opening General Session meeting prior to the election of officers. Candidates will be called on in alphabetical order by office (according to last names).
9. The process for nominations from the floor for NEAFCS Officers is as follows:
 - a. The "Candidate Application for National Office" form must be completed and

- submitted to the National Nominating Committee Chair two weeks prior to the start of the Annual Session.
- b. The National Nominating Committee will verify that applicants meet qualifications.
 - c. Verified candidates will then be eligible to be nominated from the floor by a NEAFCS member during the Annual Business meeting or Regional Business Meeting (Regional Director position). Floor nominees will not be permitted to answer the question posed by the National Nominating Committee to the Voting Delegates.
10. The vote count will not be announced when election results are read at Regional Business Meetings and/or at the Annual Business Meeting. This practice would be suspended in the event that no candidate received a majority of votes on a first ballot. In that case, vote count would be announced and voting repeated until one candidate achieves a majority.
 11. The ballots will be printed in advance with the names of all candidates and having blank lines for the names of possible floor nominees.
 12. The following opportunities may be provided for members and Voting Delegates to better know the candidates:
 - a. The candidate's credentials and application form for office will be available at the Candidate Display at the Annual Session.
 13. If the ballot contains three or more candidates, balloting will continue until a majority is reached.

NATIONAL NOMINATING COMMITTEE DUTIES

1. The NEAFCS National Nominating Committee is composed of two members elected yearly from each of the four regions and the chair, the Immediate Past President of NEAFCS. The chair serves as a non-voting member except in the case of a tie.
2. The National Nominating Committee Chair will work in concert with the appropriate Regional Directors and Regional Nominating Committee members to facilitate Regional elections.
3. The National Nominating Committee Chair will contact members who have previously submitted an officer candidate application prior to the filing deadline to see if they are interested in applying for an office.
4. Applications and support letters for all officers must be received by the National Nominating Committee Chair by May 1. All letters of support and recommendation from the following individuals must accompany the application.
 - a. State/Territory Director/Administrator of Extension (required)
 - b. State/Territory Program Leader or immediate supervisor (one required)
 - c. NEAFCS Board member or State/Territory affiliate officer (one required)
5. The National Nominating Committee Chair explains the duties of committee members. A time is established for the committee to select a slate of officers via web conference/phone.
6. The National Nominating Committee Chair sends each committee member the application(s) for office, and links to bylaws, standing rules, policies and procedures, guidelines for selection of officers, election guidelines and other appropriate data.
7. The National Office verifies membership of potential candidates. Dues must be

postmarked by December 31st to be nominated for office.

8. The National Nominating Committee shall complete their work prior to the May Board meeting.
9. The National Nominating Committee selects a slate with at least one nominee for each office. Although not required by the bylaws, a slate with two nominees for each office is highly encouraged. In selecting the slate, the committee's role is to analyze the background and qualifications as stated in the current Policy Manual of each candidate to ensure a diverse and competent board. Candidates who do not meet qualifications will not be forwarded to the slate.
10. In the event there are no qualified applicants for an office, the National Nominating Committee Chair will contact members who submitted an application for one of the other officer positions, including Regional Directors, where there are more than two applications for that position.
11. The National Nominating Committee Chair gives reports of the committee at the Mid-Year Board meeting/May Board meeting, the pre-Annual Session Board meeting and the Annual Business meeting.
12. The National Nominating Committee Chair contacts each nominee to secure their written acceptance of the nomination. In the event a person cannot accept the nomination, an alternate is contacted. Send confirmation of candidates' acceptances to candidate and copy state/territory directors/administrators of the candidates.
13. Once the slate is complete, the National Nominating Committee Chair submits information on each candidate to the Executive Director and the Secretary. This information should be printed in the official NEAFCS publication 30 days prior to the Annual Business meeting.
14. The National Nominating Committee Chair sends a letter to all members who were not selected as a candidate for office.
15. The National Nominating Committee Chair prepares all materials for the presentation of candidates and election at the Annual Business meeting. This includes developing, with the assistance of the committee, a "question" for each candidate.
16. The National Nominating Committee Chair sends the election guidelines to candidates for office, all members recommended for office, and their respective state/territory affiliate Presidents.
17. The National Nominating Committee Chair works with the National Nominating Committee to prepare a display exhibiting candidate credentials for Annual Session.
18. The files of candidates expressing a desire to have their credentials kept on file for three years will be forwarded to the new chair of the nominating committee.
19. The National Nominating Committee Chair collects all nominating materials and disposes of all personal data on candidates at the close of the election.
20. Files are to be updated at the close of the election and mailed to the next National Nominating Committee Chair.
21. All committee discussions are to be kept in the strictest confidence.

FISCAL ISSUES

AUDIT

A financial review will be done annually of the Association's financial records and full audits shall be done every third year.

CONTRACTS

Any individual or entity providing services to NEAFCS must have a signed contract prior to services being rendered. Contracts are to be negotiated by Management Company. Contracts are signed by current NEAFCS President. All expenses associated with requested services must be outlined within the contract or pre-approved according to NEAFCS Policies and Procedures.

CREDIT CARD PAYMENTS

NEAFCS will accept Master Card, Visa, & American Express payment for association fees and services.

DUES

Life member fees will be divided between the operating account and awards fund in the same proportions as the active member dues.

EXPENSES

1. Travel expenses for board meetings and Annual Session shall be allowed for the members of the Executive Board and the National Office. Travel expenses for the current President, President-Elect, Immediate Past President and other representatives as required and approved by the board shall be allowed for meetings and conference when representing NEAFCS in an official capacity, up to the allowed budget (such as but not limited to AAFCS, JCEP Extension Leadership Conference, JCEP PILD, and JCEP Board Meetings,).
2. Meals not included in registration and meeting expenses may be reimbursed dependent on the current budget status for NEAFCS. This status will be determined as the operating budget is created annually. Meal reimbursement rate will be based on the current GSA Meal and Incidental Expense chart for the city involved (<https://www.gsa.gov/travel/plan-book/per-diem-rates>).
3. Travel to board meetings and Annual Session via air travel is preferred. Economy rate/coach airfare and one checked bag (each way) will be reimbursed. Flights shall be booked a minimum of one (1) month prior to travel. Once purchased, roundtrip airfare can be reimbursed in advance of travel by submitting a travel expense voucher to the Executive Director. All officers, state/territory affiliate Presidents and NEAFCS representatives are encouraged to seek the lowest possible fares. Fees for the use of a

travel agency are not reimbursable. If the individual chooses not to use the lowest fare option, the individual will be responsible for the difference for an upgrade. The request for reimbursement of additional baggage beyond one bag, should receive prior approval from the Treasurer of NEAFCS.

4. Should a board member or approved representative choose to drive rather than fly, a cost comparison sheet shall be completed and submitted with the travel voucher. Reimbursement will be based on the "lesser expense" travel option. If travel is by car rather than air, reimbursement for en route costs (tolls, parking, meals, lodging, etc.) cannot exceed the equivalent costs of air tourist class/coach rate. Receipts required.
5. Transportation to and from the airport and parking fees are reimbursable. Travel by personal car to and from the airport where public transportation is not feasible, shall be reimbursed at the current mileage reimbursement rate equal to the Internal Revenue Service reimbursable amount.
6. Ground transportation shall be reimbursed at actual cost. Receipts required.
7. Original tickets, receipts, or official statements for plane and/or common carrier travel, toll receipts, car parking receipts must be attached to the expense voucher and send to the National Office.
8. If an individual chooses to change transportation reservations other than for emergencies, he/she must assume any fees charged for the transaction.
9. Any vehicle rented for Association business shall only be used for Association business. Receipts required.
10. Candidates are not reimbursed for attending the Pre-Annual Session Board Meeting at which they are observers.
11. The Historian is not required to attend meetings, thus travel expenses are not allowed.
12. Travel expense vouchers and corresponding receipts shall be submitted within 30 days following a meeting. Voucher's submitted after 45 days will be assessed a 10% penalty; vouchers submitted after 60 days **will not** be paid. Members may file a written appeal to the National Board for extenuating circumstances. All checks should be cashed within 30 days of date of issue on check. Invoices received by the NEAFCS National Office will be paid using an email approval process between the Treasurer, President and Immediate Past President.
13. NEAFCS invoices sent to board members must be paid within 60 days of receipt, but no later than December 1 of each fiscal year. Open invoices must be paid prior to future expense reimbursement.

FISCAL YEAR

The fiscal year of this organization shall be January 1 through December 31.

LODGING

1. Reimbursement is for one-half the rate of a double room except when otherwise authorized by the President's Council.
2. Lodging for the night prior to or following a meeting will be paid if authorized or if it will result in a substantial reduction in travel costs.

3. Newly elected Executive Board members may be reimbursed for one night's lodging for post board meeting (at a rate of $\frac{1}{2}$ of double room) but are not reimbursed for travel.
4. Receipt for lodging must be attached to the expense voucher.

TIPS

Hotel services and luggage handling are allowable within reasonable limits; receipts are not required.

GENERAL EXPENSE

1. A requisition for all purchases over \$50 must be sent to the President for approval before spending association funds. If a requisition is not received and approved prior to the purchase, or if the expense is in excess of the approved amount, the individual shall be personally responsible for the balance.
2. Requests for payment to a business shall be prepared on a check expense voucher. Payments will be made directly to the business.
3. Any pre-paid expense to an individual or a vendor must be made by the National Office. Invoices must be sent to the National Office at least 3 weeks prior to the payment due date.
4. Other expenses, including postage, supplies and telephone, necessary to fulfill the responsibilities of the office shall be allowed. Expenses are permissible in accordance with the acceptable rates.
5. All reimbursable expense vouchers and corresponding receipts must be sent to the National Officer within 30 days of when the expense is incurred.
6. The Association will pay expenses for legal counsel only when pre-approved by the President.
7. Upon the notification of the death of a National Past President, a memorial contribution of \$100 from the operating fund will be donated to the Past Presidents' category of the Awards Fund.
8. Receipt for cost of an item exceeding \$25.00 will be required.
9. Designated as official signatures on all financial accounts are the Executive Board positions of President, President-Elect, Secretary, and Treasurer.

SELLING MAILING LISTS/LABELS

Mailing list of active members may be sold to selected entities such as exhibitors, businesses, associations, and other organizations providing educational information within the following parameters:

1. The purchaser of this list may not use NEAFCS or indicate in any way that NEAFCS endorses any service or product.
2. The mailing list will be used for a specified number of mailings with the cost for the list determined by the number of times used. Cost for a one-time use is \$300.00.
3. Exhibitors and sponsors will be given a reduced rate of \$200.00 for a one-time use.

4. All requests must include the intended use of the mailing list and these requests must be submitted in writing.
5. The list will not be sold to anyone just sending advertisements but only for educational purposes.
6. Home addresses of active members will not be sold.
7. NEAFCS member list will not be shared with those who request it for the purpose of research surveys or promotion of conferences or program materials. If deemed appropriate, an article may be submitted in the electronic newsletter or Regional Directors may alert Affiliate Presidents of opportunities available to “opt-in” or “opt-out” basis.

EMAIL LIST USAGE

Direct email campaigns to NEAFCS members may only be offered to selected entities such as exhibitors and Partner Members within the following parameters:

1. This benefit is free for current year Annual Session exhibitors/sponsors and active Partner Members only.
2. The exhibitor, sponsor, and/or Partner Member will be added by staff to the specific e-list within the MemberClicks platform.
3. The e-list will be used for a specific number of campaigns (exhibitors/sponsors – pre and/or post Annual Session email, partner members – one per year).
4. The exhibitor, sponsor, and/or Partner Member will be given a specific date to send their communication to the e-list. There can be no changes to the agreed upon date of communication.
5. NEAFCS staff will remove the exhibitor, sponsor, and/or Partner Member from the e-list once the communication is complete.
6. Reply to messages will not be allowed. Communications should direct individuals to website or call to action.
7. Messages must be appropriate and relative to NEAFCS. All messages must be submitted to NEAFCS staff for review and approval at least seven (7) business days prior to the scheduled email date.
8. NEAFCS has the authority to delete any message from the system that does not follow the required procedure, and the sender will be blocked from future access to NEAFCS e-lists.
9. The e-list will be created by NEAFCS as follows:
 - a. Exhibitor/Sponsor emails will be sent to registered Annual Session attendees only
 - b. Partner Member emails will be sent to all members of NEAFCS, holding an active membership for the current year
10. Receivers will have the option to remove themselves from an e-list or request to unsubscribe from future emails.

Letters of Support for Grant Applications

The NEAFCS president may provide a letter of support for grant proposals if these criteria are met:

- The grant proposal is being submitted by an NEAFCS member OR the NEAFCS member will play a key role in the implementation of the grant project, if funded.
- The grant proposal is in a subject area supported by the association and consistent with the NEAFCS mission.
- NEAFCS has no financial responsibility for the implementation of the project.
- NEAFCS will not be responsible for any deliverables associated with the project.
- The grantee may submit a proposal for a future professional development opportunity for NEAFCS members, which showcases the results of the project but is not guaranteed a place on a program. Depending on the opportunity, membership may be required.

OFFICIAL PUBLICATIONS THE JOURNAL OF NATIONAL EXTENSION ASSOCIATION OF FAMILY AND CONSUMER SCIENCES

1. All Life members for whom NEAFCS has a valid email address on file receives the electronic NEAFCS newsletter at no additional charge. Life members are responsible for providing the NEAFCS National Office with a valid email address. The NEAFCS National Office will not be held responsible for researching undeliverable email addresses for life members.
2. The purposes of the official publications are:
 - a. To be a communication tool for NEAFCS members
 - b. To recognize or honor members
 - c. To provide opportunities for members and other Extension staff to share programs and research
 - d. To provide information for professional growth for members. To serve as an external and internal public relations tool.
3. The NEAFCS Network is a regularly published electronic newsletter communicating association business to members.
4. The Journal of NEAFCS is an annual electronics refereed publication of member research, applied research, program impacts, and reports of award winners.
5. Position announcements from colleges/universities will be accepted to be placed on the website in the Job Opportunities portion of the web and will be limited to position title and contact name, address, and phone and are offered as a member service for career advancement opportunities.

RECORDS AND REFERENCES

ADMINISTRATIVE MANUAL

An electronic copy of the administrative manual shall be available online to members of the Executive Board and state/territory affiliate Presidents and President-Elects. The administrative manual shall be updated as needed by the President-Elect.

FILES

Officers shall update files and materials before presenting them to their successors. The records and the working files (past two years) shall be forwarded to the successors immediately following the Annual Session. Items judged to be of historical value should be forwarded to the Historian for entry into the historical records and proper disposition. These documents should be sent electronically.

FINANCIAL RECORDS

1. The Association's financial records are closed each year as of December 31. An external audit of the Association's financial records shall be done every third year and a financial review every year.
2. The Treasurer and NEAFCS National Office shall retain all financial records of the Association until advised by the auditor that the supporting documents have suppressed the statute of limitation.
3. The Treasurer and Executive Director shall retain and send copies of monthly financial reports to the Board before each Board meeting.

INVENTORY

Officers should annually compile an inventory of items shipped to or stored at the National Office and share list with their successors, National Office staff and board members.

MINUTES

1. The Secretary shall retain the original copy of each set of minutes of the Executive Board meetings and the Annual Business meeting as an official record of the Association.
2. The Secretary shall send copies of all minutes of Executive Board meetings and the Annual Business meeting to the members of the Executive Board and Historian within 30 days following the meeting.

RESOLUTIONS

1. All proposed resolutions should be submitted with documenting evidence of validity to the Executive Board by May 1.
2. Resolutions shall be submitted electronically to the By-laws chair.
3. All resolutions must be presented to the Executive Board and the Voting Delegates.
4. Members, committees, or state/territory affiliates, may submit resolutions.

REVISION OF POLICIES

Policies may be:

1. Adopted at any meeting of the Executive Board by a majority vote of those present and voting.
2. Amended or rescinded by two-thirds vote without previous notice or a majority vote after previous notice.
3. Suspended temporarily by a majority vote.
4. Reviewed annually.

REGION BREAKDOWN

Central Region	Eastern Region	Southern Region	Western Region
Illinois	Connecticut	Alabama	Alaska
Indiana	Delaware	Arkansas	American Samoa
Iowa	Maine	Florida	Arizona
Kansas	Maryland	Georgia	California
Michigan	Massachusetts	Kentucky	Colorado
Minnesota	New Hampshire	Louisiana	Guam
Missouri	New Jersey	Mississippi	Hawaii
Nebraska	New York	North Carolina	Idaho
North Dakota	Pennsylvania	Oklahoma	Mariana Islands
Ohio	Rhode Island	Puerto Rico	Micronesia
South Dakota	Vermont	South Carolina	Montana
Wisconsin	Washington D.C.	Tennessee	Nevada
	West Virginia	Texas	New Mexico
		Virgin Islands	Oregon
		Virginia	Utah
			Washington
			Wyoming

DOCUMENT RETENTION AND DESTRUCTION POLICY

This Document Retention and Destruction Policy of the National Extension Association of Family & Consumer Sciences identifies the record retention responsibilities of staff, volunteers, members of the Board of Directors, and outsiders for maintaining and documenting the storage and destruction of the Association's documents and records.

1. Rules. The Association's staff, volunteers, members of the Board of Directors and outsiders (i.e., independent contractors via agreements with them) are required to honor these rules: (a) paper or electronic documents indicated under the terms for retention below will be transferred and maintained by the Human Resources, Legal or Administrative staffs/departments or their equivalents; (b) all other paper documents will be destroyed after three years; (c) all other electronic documents will be deleted from all individual computers, data bases, networks, and back-up storage after one year; and (d) no paper or electronic documents will be destroyed or deleted if pertinent to any ongoing or anticipated government investigation or proceeding or private litigation.

2. Terms for retention.

Organizational Records

Annual Reports to Secretary of State/Attorney General	Permanent
Articles of Incorporation	Permanent
Board Meeting and Board Committee Minutes	Permanent
Board Policies/Resolutions	Permanent
By-laws	Permanent
Fixed Asset Records	Permanent
IRS Application for Tax-Exempt Status (Form 1023)	Permanent
IRS Determination Letter	Permanent
State Sales Tax Exemption Letter	Permanent
Contracts over \$5,000 (after expiration)	7 years
Correspondence (general)	3 years

Accounting and Corporate Tax Records

Annual Audits and Financial Statements	Permanent
Depreciation Schedules	Permanent
General Ledgers	Permanent
IRS 990 Tax Returns	Permanent
Business Expense Records	7 years
IRS 1099s	7 years
Journal Entries	7 years

Invoices	7 years
Sales Records (box office, concessions, gift shop)	5 years
Petty Cash Vouchers	3 years
Cash Receipts	3 years
Credit Card Receipts	3 years

Bank Records

Check Registers	Permanent
Bank Deposit Slips	7 years
Bank Statements and Reconciliation	7 years
Electronic Fund Transfer Documents	7 years

Legal and Insurance Records

Appraisals	Permanent
Copyright Registrations	Permanent
Insurance Policies	Permanent
Stock and Bond Records	Permanent
Trademark Registrations	Permanent
General Contracts	3 years after termination

3. Document Destruction: NEAFCS's Chief Staff Executive is responsible for the ongoing process of identifying its records, which have met the required retention period and overseeing their destruction. Destruction of financial and personnel-related documents will be accomplished by shredding.

Document destruction will be suspended immediately, upon any indication of an official investigation or when a lawsuit is filed or appears imminent. Destruction will be reinstated upon conclusion of the investigation.

No paper or electronic documents will be destroyed or deleted if pertinent to any ongoing or anticipated government investigation or proceeding or private litigation.

4. Compliance. Failure on the part of employees to follow this policy can result in possible civil and criminal sanctions against Organization and its employees and possible disciplinary action against responsible individuals. The chief staff executive and President will periodically review these procedures with legal counsel or the organization's certified public accountant to ensure that they are in compliance with new or revised regulations.

3. Exceptions. Exceptions to these rules and terms for retention may be granted only by the Association's chief staff executives or President of the Board.

ANTITRUST COMPLIANCE POLICY

The National Extension Association of Family & Consumer Sciences (NEAFCS) has a policy of strict compliance with the federal antitrust laws. The antitrust laws prohibit certain combinations and agreements among competitors. Members of an association such as NEAFCS can be considered competitors in the context of antitrust challenges even if their businesses are not in the same geographical area or in the same product line.

The penalties for antitrust violations can be very severe, not only for the Association but also for you as an individual.

NEAFCS members cannot come to understandings, make agreements or otherwise concur on positions or activities that in any way tend to raise, lower or stabilize prices or fees, divide up markets or encourage boycotts. Each member must make an independent decision, without consultation with competitors, on how to conduct business and with whom to do business. Specifically, members should never agree on:

- Current or future prices or fees, price or fee changes, discounting, regulation of production and other terms and conditions of sale or of providing services. Members should be extremely careful about discussing prices or fees. Agreements on pricing and fees are clearly illegal. Even price or fee discussions by competitors, if followed by parallel action among the competitors on pricing or fees can lead to antitrust investigations or challenges.
- Allocating or monopolizing territories or customers. Any agreement by competitors to “honor”, “protect” or “avoid invading” one another’s market areas or product lines would violate the law.
- Refusing to do business with those whose business practices you oppose. Members can discuss the policies or practices of suppliers and other third parties; however, you must never threaten, directly or indirectly, to act jointly to enforce changes to those policies or practices. Again, discussions followed by parallel action could, at the very least, trigger careful antitrust scrutiny.

Officers, directors and members of the NEAFCS should never make any representation, publicly or privately, which would appear to represent an official policy or position of the NEAFCS without the express authorization of NEAFCS executives. The U.S. Supreme Court has determined that recommendations or exhortations in antitrust areas by individuals who might appear to represent an association in some capacity can jeopardize the association; those in positions of responsibility for the NEAFCS must be especially cautious.

Antitrust laws are complicated. If any member is concerned that he or she may be in a “gray area,” that member should consult with NEAFCS’s senior executives. If the conversation among competitors at an NEAFCS meeting turns to antitrust-sensitive issues, participants should discontinue the conversation until legal advice is obtained or leave the meeting immediately.

Court cases have demonstrated that individuals that were present when an antitrust violation occurred, even when they did not actively participate in the conversation, were held personally accountable and liable for the antitrust violation.

WHISTLEBLOWER POLICY

This Whistleblower Policy of the National Extension Association of Family & Consumer Sciences: (1) encourages staff and volunteers to come forward with credible information on illegal practices or serious violations of adopted policies of the Association; (2) specifies that the Association will protect the person from retaliation; and (3) identifies where such information can be reported.

1. Encouragement of reporting. The Association encourages complaints, reports or inquiries about illegal practices or serious violations of the Association's policies, including illegal or improper conduct by the Association itself, by its leadership, or by others on its behalf.

Appropriate subjects to raise under this policy would include financial improprieties, accounting or audit matters, ethical violations, or other similar illegal or improper practices or policies. Other subjects on which the Association has existing complaint mechanisms should be addressed under those mechanisms, such as raising matters of alleged discrimination or harassment via the Association's human resources channels, unless those channels are themselves implicated in the wrongdoing. This policy is not intended to provide a means of appeal from outcomes in those other mechanisms.

2. Protection from retaliation. The Association prohibits retaliation by or on behalf of the Association against staff or volunteers for making good faith complaints, reports or inquiries under this policy or for participating in a review or investigation under this policy. This protection extends to those whose allegations are made in good faith but prove to be mistaken. The Association reserves the right to discipline persons who make bad faith, knowingly false, or vexatious complaints, reports or inquiries or who otherwise abuse this policy.

3. Where to report. Complaints, reports or inquiries may be made under this policy on a confidential or anonymous basis. They should describe in detail the specific facts demonstrating the bases for the complaints, reports or inquiries. They should be directed to the Association's chief employed executives or President of the Board of Directors; if both of those persons are implicated in the complaint, report or inquiry, it should be directed to the association's President-Elect. The Association will conduct a prompt, discreet, and objective review or investigation. Staff or volunteers must recognize that the Association may be unable to fully evaluate a vague or general complaint, report or inquiry that is made anonymously.

CONFLICT OF INTEREST POLICY

This Conflict of Interest Policy of the National Extension Association of Family & Consumer Sciences (NEAFCS): (1) defines conflicts of interest; (2) identifies classes of individuals within the Association covered by this policy; (3) facilitates disclosure of information that may help identify conflicts of interest; and (4) specifies procedures to be followed in managing conflicts of interest.

1. Purpose

The purpose of the Conflict of Interest Policy is to ensure that the deliberations and decisions of NEAFCS are made in the interests of the Association as a whole, and to protect the interests of the Association when it is contemplating entering into a transaction, contract, or arrangement that might benefit the private interest of an Interested Director, Officer or Person (as defined below). An Interested Director, Officer or Person may not use his or her position with respect to the Association, or confidential information obtained by him or her relating to the Association, in order to achieve a financial benefit for himself or herself or for a third person, including another nonprofit or charitable organization.

Sitting directors, that are requested to appear in commercial advertising using their name or image and/or provide a testimonial, whether that be print or digital in nature are required not to use any language in said advertising that would imply or unnecessarily construe that the association itself is endorsing said product or service, i.e., using the term "member of NEAFCS board of directors". However, if and when a director is an author of an article that will appear in a trade press publication or other journal, whether that is print or digital, it is allowable to indicate they are a member of NEAFCS board of directors in a bio byline. This also applies to bios used for introductions during speaking presentations during their term of office. As it relates to serving on an Advisory Board for a supplier/vendor, it is recommended that sitting directors not accept such a role during their tenure unless they have an existing relationship at time of election or appointment to the board with said vendor/supplier through an existing established business relationship as a customer or volunteer leadership role. This policy is intended to supplement but not replace any applicable laws governing conflicts of interest in nonprofit and charitable corporations.

2. Definitions

2.1 Compensation. "Compensation" includes direct and indirect remuneration as well as gifts or favors that are substantial in nature.

2.2 Family. The "family" of any individual shall include only his or her spouse; his or her siblings and their spouses; his or her ancestors; and his or her descendants and their spouses.

2.3 Financial Interest. A person has a "financial interest" if the person has, directly or indirectly, through business, investment or family:

- (a) An existing or potential ownership or investment interest in any entity with which the Association has a transaction, contract, or other arrangement, or
- (b) A compensation arrangement with the Association or with any entity or individual with which the Association has a transaction, contract, or other arrangement, or
- (c) An existing or potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Association is negotiating a transaction, contract, or other arrangement, or
- (d) An existing or potential ownership or investment interest in, or compensation arrangement with, any entity whose business or operation has been or will be directly affected by a decision or action of the Association.
- (e) Financial interest does include services related to speaking engagements whereby a director during their term on the board of directors, receives compensation or expense reimbursement from a third party such as a supplier or other vendor to the family and consumer science industry. Although it is rare, should the board have an item of policy, procedure or other operational impact come before the board, that involves a supplier or vendor that has a contractual or other arrangement with a sitting director, said director shall follow the other relevant sections of the overall policy.

2.4 Interested Director. "Interested Director" shall mean any Director of the Association who has a material financial interest, as defined above, or who serves as a Director or Officer of any entity with which the Association has a transaction, contract, or other arrangement.

2.5 Interested Officer. "Interested Officer" shall mean any Officer who has a material financial interest, as defined above, or who serves as a Director or Officer of any entity with which the Association has a transaction, contract, or other arrangement. For purposes of this policy, the President of the Association shall be treated as an Officer.

2.6 Interested Person. "Interested Person" shall mean either:

- (a) Any person currently being compensated by the Association for services rendered to it within the previous 12 months, whether as a full- or part-time employee, independent contractor, or otherwise.
- (b) Any person whose family member, as defined in Section 2.2, is currently being compensated by the Association for services rendered to it within the previous 12 months, whether as a full- or part-time employee, independent contractor, or otherwise.

3. Committee on Conflicts of Interest

3.1 To administer and monitor compliance with this Policy, the Board shall create a Committee of the Board on Conflicts of Interest ("Conflicts Committee"), to consist of at least two Directors named by the Board.

3.2 The Conflicts Committee shall require a disclosure statement from each Director and Officer not less frequently than once a year setting forth all business and other affiliations which relate in any way to the business and other activities of the Association.

4. Duty to Abstain

4.1 No Director shall vote on any matter in which he or she has a material and direct financial interest that will be affected by the outcome of the vote.

4.2 In the event of such an abstention, the abstaining Director shall state the reason for the abstention, which shall be noted in the minutes of the Board of Directors.

5. Disclosure by Directors and Officers

5.1 When requested by the Conflicts Committee (not less frequently than once a year), each Director and Officer shall promptly submit a statement to the Committee setting forth all business and other affiliations which relate in any way to the business and other affiliations of the Association.

5.2 With respect to any particular matter then pending before the Association, each Director and Officer shall disclose to the Conflicts Committee any matter that could reasonably be considered to make the Director or Officer an "Interested Director" or "Interested Officer," as defined above.

5.3 With respect to any particular matter then pending before the Association, each Director and Officer shall disclose to the Conflicts Committee any relationship or other factor that could reasonably be considered to cause the Director or Officer to be considered to be an "Interested Person," as defined above.

5.4 For purposes of this section, Officers of the Association need not disclose compensation and other benefits paid to the Officer by the Association pursuant to Board resolution.

6. Procedures in Connection with Proposed Transactions and Arrangements

6.1 Scope. This section applies to any proposed transaction, contract, or arrangement in which a Director, Officer, or Interested Person has a material financial interest.

6.2 Duty to Disclose. In connection with any actual or possible conflicts of interest, an Interested Director or Interested Officer must disclose the existence and nature of his or her material financial interest to the Conflicts Committee prior to the consideration of the proposed transaction, contract, or arrangement by the Board or any Committee of the Board.

6.3 Determining Whether a Conflict of Interest Exists. After disclosure of the financial interest, the disinterested members of the Conflicts Committee shall determine whether a conflict of interest exists. Neither the Board nor any Committee of the Board shall vote upon any proposed transaction, contract, or arrangement in connection with which an actual or possible conflict of interest has been disclosed by an Interested Director until such time as the Conflicts Committee

has addressed the actual or possible conflict of interest. For matters pending before the full Board of Directors, a referral to the Conflicts Committee will not be required where the Interested Director fully discloses to the Board his or her financial interest and abstains from participation in the Board's consideration of the proposed transaction, contract, or arrangement.

6.4 Procedures for Addressing a Conflict of Interest

- (a) Where a matter has been referred to the Conflicts Committee and the Conflicts Committee has concluded that a conflict of interest exists, the chairman of the Board or Committee of the Board shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction, contract, or arrangement.
- (b) After exercising due diligence, the Board or Committee shall determine whether the Association can obtain a more advantageous transaction, contract, or arrangement with reasonable efforts from a person or entity that would not give rise to a conflict of interest.
- (c) If a more advantageous transaction, contract, or other arrangement is not reasonably attainable under circumstances that would not give rise to a conflict of interest, the Board or Committee shall determine by a majority vote of the disinterested Directors whether the transaction, contract, or arrangement is in the Association's best interest and for its own benefit and whether it is fair and reasonable to the Association, and shall make its decision as to whether to enter into the transaction, contract, or arrangement in conformity with such determination.

7. Violations of the Conflict of Interest Policy

7.1 If the Conflicts Committee has reasonable cause to believe that a Director or Officer has failed to disclose an actual or possible conflict of interest, it shall inform the Director or Officer of the basis for such belief and afford the Director or Officer an opportunity to explain the alleged failure to disclose.

7.2 If, after hearing the response of the Director or Officer and making such further investigation as may be warranted in the circumstances, the Conflicts Committee determines that the member has in fact failed to disclose an actual or possible conflict of interest, it shall recommend to the Board of Directors appropriate disciplinary and corrective action.

7.3 The violation of this Conflict of Interest Policy is a serious matter and may constitute "cause" for removal of a Director or Officer, or the termination of any contractual relationship the Association may have with an Interested Person or other party.

8. Records of Proceedings

8.1 The minutes of the Conflicts Committee shall contain:

(a) The names of Directors and Officers found to have a material financial interest in connection with an actual or possible conflict of interest; the nature of the financial interest; any action taken to determine whether a conflict of interest was present; and the decision of the Conflicts Committee as to whether a conflict of interest in fact existed.

(b) The names of the persons who were present for discussions and votes relating to the actual or potential conflict of interest; the content of the discussion; and a record of any votes taken in connection therewith.

8.2 In connection with a conflict of interest, the minutes of the Board or other Committee of the Board shall contain the names of the persons who were present for discussions and votes relating to the transaction or arrangement; the content of the discussion, including any alternatives to the proposed transaction or arrangement; and a record of any votes taken in connection therewith.

9. Annual Statements

Each Director and Officer shall annually sign a statement which affirms that such person:

(a) Has received a copy of the Conflict of Interest Policy;

(b) Has read and understands the policy;

(c) Has agreed to comply with the policy; and

(d) Understands that the Association is a charitable organization and that in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

10. Periodic Reviews

The Conflicts Committee shall periodically consider whether and how this Conflict of Interest Policy should be revised or amended to better meet its objectives. In connection with any periodic review conducted by the Association to ensure that it operates in a manner consistent with its charitable purposes, the Conflicts Committee shall report on the matters referred to it and their resolution.

NEAFCS CODE OF CONDUCT FOR BOARD MEMBERS

WHEREAS, the National Extension Association of Family & Consumer Sciences (NEAFCS) Board of Directors (BOARD) has the authority and responsibility to make decisions for the benefit of the entire tax exempt organization, and WHEREAS, NEAFCS wishes to ensure that it and its individual BOARD Members maintain a high standard of ethical conduct in the performance of the organization's business, and to ensure that the BOARD Members maintain confidence in and respect for the entire NEAFCS, NOW, THEREFORE, BE IT RESOLVED THAT the NEAFCS hereby adopts the following rules of conduct, standards of behavior, ethical rules, and enforcement procedures that are applicable to all members of the BOARD:

1. BOARD Members shall act in the best interests of the organization as a whole.

BOARD Members have a fiduciary responsibility to serve for the benefit of the entire organization, and shall, at all times, strive to do what is best for the organization as a whole. BOARD Members shall not use their positions as such for private gain, for example:

- No BOARD Member shall solicit or accept, directly or indirectly, any gift, gratuity, favor, entertainment, loan, or any other thing of monetary value from a person who is seeking a contractual or other business or financial relationship with the organization.
- No BOARD Member shall seek preferential treatment by the BOARD, any of its committees, or any contractors or suppliers.
- No BOARD Member shall accept a gift or favor made with the intent of influencing a decision or action on any official matter.
- No BOARD Member shall receive any compensation from the organization for serving on the BOARD.
- No BOARD Member shall willingly misrepresent facts to advance a personal cause or influence the BOARD to advance a personal cause.
- No BOARD Member shall use his/her position to enhance his/her financial status through the use of certain contractors or suppliers. The above list of examples is offered for illustration purposes only, and is not intended to be exclusive.
- No BOARD Member shall use his/her position to advance personal interests, or the interests of related third parties. These self-interests need not be financial, but may be such interests as enhancing prestige and professional reputation of oneself.

2. BOARD Members shall comply with governing documents and relevant law.

BOARD Members shall use their best efforts at all times to make reasonable decisions that are consistent with the Articles of Incorporation, Bylaws, and other governing documents of the organization, and to be familiar with all such documents. BOARD Members shall likewise comply with and make decisions that are consistent with all applicable laws, including, but

not limited to, refraining from discriminating against any person on the basis of race, color, religion, national origin, gender, family status, or mental or physical disability.

3. BOARD Members shall set high standards for themselves as members. BOARD Members shall hold themselves to the highest standards as members of the organization, and shall in all ways comply with the provisions of the governing documents.

4. BOARD Members shall work within the organization's framework and refrain from unilateral action. BOARD Members shall at all times work within the organizational framework and abide by the system of management established by the governing documents and the BOARD. The BOARD shall conduct business in accordance with state law and the governing documents, and shall act upon decisions duly made, and no BOARD Member shall act unilaterally or contrary to such decisions. Toward that end, no BOARD Member shall seek to implement any policy, contract, or take any action that has not been duly approved by the BOARD, nor promise anything not approved by the BOARD to any person or entity.

5. BOARD Members shall behave professionally at meetings. BOARD Members shall conduct themselves in a professional and businesslike manner at all meetings, including BOARD meetings and committee meetings, and at any time when acting as a representative of NEAFCS. Personal attacks against other BOARD Members, volunteers, vendors, management, employees, or guests are not consistent with the best interests of the organization and will not be tolerated. Language at meetings shall be kept professional. Though differences of opinion are inevitable, they must be expressed in a professional and businesslike manner.

6. BOARD Members shall maintain confidentiality when appropriate. BOARD Members shall at all times maintain the confidentiality of all legal, contractual, personnel, and management matters involving the organization. BOARD Members shall also maintain the confidentiality of the personal lives of other BOARD Members, members, and management staff.

7. BOARD Members shall disclose conflicts of interests. BOARD Members shall immediately disclose to the BOARD any perceived or potential conflict of interest regarding any aspect of the business operations of the organization consistent with the Conflict of Interest and Non-Disclosure Policy adopted by the BOARD.

8. BOARD Members shall refrain from defaming anyone. BOARD Members shall not engage in defamation, by any means, of any other BOARD Member, member, or management staff member. The organization shall deem any BOARD Member who engages in defamation to be acting outside the scope of his authority as a BOARD Member.

9. BOARD Members shall refrain from harassment. BOARD Members shall not in any

way harass, threaten, or otherwise attempt to intimidate any other BOARD Member, volunteer, guest or management staff. The organization shall deem any BOARD Member who harasses, threatens, or otherwise attempts to intimidate other BOARD Members, volunteers, guests or management staff to be acting outside the scope of his authority as a BOARD Member.

10. BOARD Members shall refrain from interfering with management staff and contractors. No BOARD Member shall interfere with the duties of management staff or any contractor, vendor, or others working under the direction of management staff. All communications with contractors, vendors, or others must go through one designated BOARD Member or management, or must otherwise be in accordance with BOARD policy.

11. Violation of Code. Alleged violations of the Code of Conduct shall be brought to the Board President to address with the President's Council, which shall be comprised of designated President, Immediate Past President, President Elect and Treasurer. Should the accused be a member of the President's Council, the remaining members of the Council will address the allegations. If the President's Council, after presenting information to the accused and allowing him/her an opportunity to respond, determines that a Violation has indeed occurred, it may recommend to the Board removal of the offending BOARD Member.

12. No Retaliation. Threats or acts of retaliation against individuals who report inappropriate conduct pursuant to this Code of Conduct or provide information in connection with a report by another individual will not be tolerated. In the event you believe that you have been retaliated against for such action, you should use the above procedures to report the pertinent facts promptly. NEAFCS will investigate and take appropriate action in the manner described above.

13. Investigation. NEAFCS President's Council will promptly and impartially investigate the facts and circumstances of any claim of inappropriate conduct or harassment or other violations under this Code of Conduct. NEAFCS President's Council will make every effort to keep the reporting individual's concerns confidential and will not deliberately share personal information, other than as necessary to carry out the purpose of investigation. While complete confidentiality cannot be guaranteed, NEAFCS will keep the investigation and its findings as confidential as possible under the circumstances.

Upon completion of the investigation, NEAFCS will take appropriate corrective measures against any BOARD Member who has engaged in conduct prohibited by this Code of Conduct, if the NEAFCS President's Council determines such measures are necessary. Such remedial action will follow Section 11 above.

Additional Policy References

1. Statement of Financial Policy
2. Investment Policy Strategy
3. Social Media Policy